

Watermain Capital Reinvestment in Support of Paving

22N.5

Priority Score: 66.30

Project Type: Rehabilitation

Growth Related?: No

Estimated Useful Life (years): 100

Priority Level: High

Department: Public Works and Engineering

Staff Contact: Matt Prentice

Cash Flow Projection:

2022 2023 2024+

Studies			
In House Engineering			
Design or Engineering			
Communication / Signage			
Construction / Contractor	\$ 100,000		
Materials			
Equipment/Misc			
Contingency			
Total	\$ 100,000	\$ 0	\$ 0

Costs Incurred to 2022 Year End

Impact on Operating Budget \$ 0 \$ 0 \$ 0

Total Project Budget: \$ 100,000

Schedule:

Construction Start Date: 07/01/2022

Substantial Completion or
purchase date: 12/31/2023

Funding Sources:

Water Rates	\$ 100,000
Please Select	\$ 0
Please Select	\$ 0
Please Select	\$ 0
Please Select	\$ 0
Capital Reserve	\$ 0

Description and Rationale:

During the paving program it is desirable to replace some sections of poor-condition watermain in the paving area, to reduce the probability of having to excavate the new asphalt in the future to repair a watermain break.

This is especially important for older, shallower watermain which can be damaged during the paving compaction process. Galvanized main is especially prone.

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Images



Justification for Matrix Values

Score 0 - 5

Justification / Rationale for Rating

People	How many people will be directly impacted by the project?	4	Typically just the area of a break, but excavating new asphalt is always best avoided.
Health and Safety	What is the risk to the health and safety of the public or Staff if the project does not proceed?	4	Watermain breaks carry some risk of Adverse Conditions, though this risk is mitigated by good procedures.
Legislation	Is the project required for legislative/regulatory compliance?	5	Safe Drinking Water Act (specifically Adverse Condition provisions of the regulation)
Asset Management	Is the project a high priority for replacement in the asset management plan.	4	Locations are older main identified as such in the plan.
Operational Performance	If the project proceeds (or fails to proceed), what will be the impact on operational performance? Comment on any impact on operating costs, staff time and maintenance.	4	Would avoid watermain breaks in newly paved areas
Financing	Can the cost of investment be leveraged or are there partnership funds available?	2	Reserves
Environment	Does the project address needs impacted by climate change?	1	No significant Environmental Impact
Socio-Economic Factors	To what degree does the project support diversity and inclusion Initiatives?	1	No public spaces adversely impacted
Aesthetic Value	To what degree is the aesthetic value of the asset improved?	2	No adverse impact on aesthetic value
Strategic Plan	Does the project help to meet a Key Result in the Strategic Plan?	1	N/A: Core Service
Public Input	Has the project been identified through public engagement?	0	None

Project Type: Rehabilitation

Growth Related?: No

Estimated Useful Life (years): 100

Priority Level: High

Department: Public Works and Engineering

Staff Contact: Matt Prentice

Cash Flow Projection:	2022	2023	2024+
Studies			
In House Engineering			
Design or Engineering			
Communication / Signage			
Construction / Contractor	\$ 100,000		
Materials			
Equipment/Misc			
Contingency			
Total	\$ 100,000	\$ 0	\$ 0

Costs Incurred to 2022 Year End

Impact on Operating Budget \$ 0 \$ 0 \$ 0

Total Project Budget: \$ 100,000

Schedule:

Construction Start Date: 07/01/2022

Substantial Completion or
purchase date: 12/31/2023

Funding Sources:

Water Rates	\$ 100,000
Please Select	\$ 0
Please Select	\$ 0
Please Select	\$ 0
Please Select	\$ 0
Capital Reserve	\$ 0

Description and Rationale:

At a number of locations on the 3rd Avenue East project, some watermain will have to be relocated to avoid conflict with other infrastructure.

This will avoid the risk of failure of this trunk main.

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Images



Justification for Matrix Values

Score 0 - 5

Justification / Rationale for Rating

People	How many people will be directly impacted by the project?	4	Typically just the area of a break, but excavating new asphalt is always best avoided.
Health and Safety	What is the risk to the health and safety of the public or Staff if the project does not proceed?	4	Watermain breaks carry some risk of Adverse Conditions, though this risk is mitigated by good procedures.
Legislation	Is the project required for legislative/regulatory compliance?	5	Safe Drinking Water Act (specifically Adverse Condition provisions of the regulation)
Asset Management	Is the project a high priority for replacement in the asset management plan.	4	Locations are older main identified as such in the plan.
Operational Performance	If the project proceeds (or fails to proceed), what will be the impact on operational performance? Comment on any impact on operating costs, staff time and maintenance.	4	Would avoid watermain breaks in newly paved areas
Financing	Can the cost of investment be leveraged or are there partnership funds available?	2	Reserves
Environment	Does the project address needs impacted by climate change?	1	Little or no impact.
Socio-Economic Factors	To what degree does the project support diversity and inclusion Initiatives?	1	No public spaces adversely impacted
Aesthetic Value	To what degree is the aesthetic value of the asset improved?	1	Project has no aesthetic value
Strategic Plan	Does the project help to meet a Key Result in the Strategic Plan?	1	N:A : Core Service
Public Input	Has the project been identified through public engagement?	1	None.

Watermain Capital Reinvestment in Support of County 2nd Ave

23N.2

Priority Score: 68.70

Project Type: Rehabilitation

Growth Related?: No

Estimated Useful Life (years): 100

Priority Level: High

Department: Public Works and Engineering

Staff Contact: Matt Prentice

Cash Flow Projection:

2022 2023 2024+

Studies			
In House Engineering			
Design or Engineering			
Communication / Signage			
Construction / Contractor		\$ 80,000	\$ 810,000
Materials			
Equipment/Misc			
Contingency			
Total	\$ 0	\$ 80,000	\$ 810,000

Costs Incurred to 2022 Year End

Impact on Operating Budget \$ 0 \$ 0 \$ 0

Total Project Budget: \$ 890,000

Schedule:

Construction Start Date: 07/01/2022

Substantial Completion or
purchase date: 12/31/2023

Funding Sources:

Water Rates	\$ 890,000
Please Select	\$ 0
Please Select	\$ 0
Please Select	\$ 0
Please Select	\$ 0
Capital Reserve	\$ 0

Description and Rationale:

In 2024 it is proposed to replace the watermain on 2nd Ave East (Grey Road 5) in conjunction with road reconstruction planned by the county.

Recall that in the winter of 2014/2015 a short portion of pipe (80m) was replaced on this section since it had frozen. It is intended to preserve this section but that is a small portion of the total 505m.

Attach/View Images

Images



Justification for Matrix Values

Score 0 - 5

Justification / Rationale for Rating

People	How many people will be directly impacted by the project?	5	Typically just the area of a break, but excavating new asphalt is always best avoided. This is a significant trunk main.
Health and Safety	What is the risk to the health and safety of the public or Staff if the project does not proceed?	4	Watermain breaks carry some risk of Adverse Conditions, though this risk is mitigated by good procedures.
Legislation	Is the project required for legislative/regulatory compliance?	5	Safe Drinking Water Act (specifically Adverse Condition provisions of the regulation)
Asset Management	Is the project a high priority for replacement in the asset management plan.	4	Locations are older main identified as such in the plan.
Operational Performance	If the project proceeds (or fails to proceed), what will be the impact on operational performance? Comment on any impact on operating costs, staff time and maintenance.	4	Would avoid watermain breaks in newly paved areas, and coordinate resources properly with County.
Financing	Can the cost of investment be leveraged or are there partnership funds available?	2	Reserves
Environment	Does the project address needs impacted by climate change?	1	No significant Environmental Impact
Socio-Economic Factors	To what degree does the project support diversity and inclusion Initiatives?	1	No public spaces adversely impacted
Aesthetic Value	To what degree is the aesthetic value of the asset improved?	2	No adverse impact on aesthetic value
Strategic Plan	Does the project help to meet a Key Result in the Strategic Plan?	1	N:A : Core Service
Public Input	Has the project been identified through public engagement?	1	None

Spring Pressure Zone Phase Out Master Plan

22N.7

Priority Score: 66.30

Project Type: Study

Growth Related?: No

Estimated Useful Life (years): 50

Priority Level: High

Department: Public Works and Engineering

Staff Contact: MGP

Cash Flow Projection:	2022	2023	2024
Studies			
In House Engineering			
Design or Engineering			
Communication / Signage			
Construction / Contractor	\$ 14,000	\$ 10,000	
Materials			
Equipment/Misc			
Contingency			
Total	\$ 14,000	\$ 10,000	\$ 0

Costs Incurred to 2023 Year End

Impact on Operating Budget \$ 0 \$ 0 \$ 0

Total Project Budget: \$ 24,000

Schedule:

Construction Start Date:

Substantial Completion or
purchase date: 07/31/2023

Funding Sources:

Water Rates \$ 14,000

Please Select

Please Select

Please Select

Please Select

Capital Reserve \$ 0

Description and Rationale:

During the 10th Street Bridge Project, it was determined that the replacement of the bridge and the subsequent temporary unavailability of the trunk watermain crossing it created a vulnerability in the water system, including susceptibility to low fire flows and inadequate supply and low pressures.

As a consequence a watermain replacement project called the "golden horseshoe" was undertaken. This project replaced various blocks of watermain and reconfigured how the Spring and Municipal Pressure Zones are fed from the east side, to the west side.

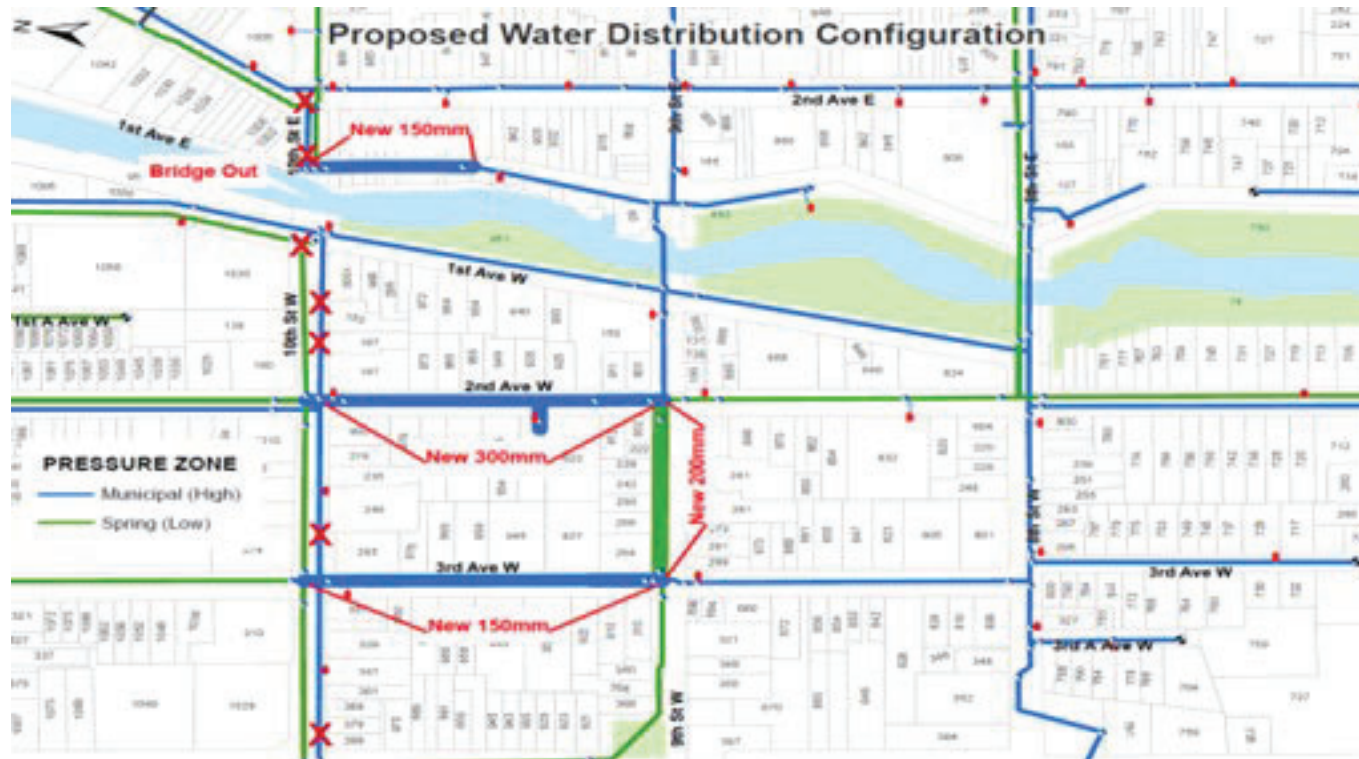
A study is proposed to lay out a series of future similar projects, dovetailed with other infrastructure work, to determine how to replace the aged Spring watermain with new mains.

Recall that the Spring pressure zone only exists as a separate lower pressure zone, because this older part of the system cannot support the higher pressures of the main Municipal pressure zone.

Attach Images:

Opens the attachment panel. Double click files to view images attached. Maximum Size: 10MB

Images



Justification for Matrix Values

Score 0 - 5

Justification / Rationale for Rating

People	How many people will be directly impacted by the project?	4	The entire Spring pressure zone will be positively affected with greater pressure, fire flows, and security of supply.
Health and Safety	What is the risk to the health and safety of the public or Staff if the project does not proceed?	4	Watermain breaks carry some risk of Adverse Conditions, though this risk is mitigated by good procedures.
Legislation	Is the project required for legislative/regulatory compliance?	5	Safe Drinking Water Act (specifically Adverse Condition provisions of the regulation)
Asset Management	Is the project a high priority for replacement in the asset management plan.	4	Location is older main identified as such in the plan.
Operational Performance	If the project proceeds (or fails to proceed), what will be the impact on operational performance? Comment on any impact on operating costs, staff time and maintenance.	4	Would decrease watermain breaks in the area and increase fire flows and reduce likelihood of low pressure events
Financing	Can the cost of investment be leveraged or are there partnership funds available?	2	Reserves
Environment	Does the project address needs impacted by climate change?	1	Little or no impact.
Socio-Economic Factors	To what degree does the project support diversity and inclusion Initiatives?	1	No public spaces adversely impacted
Aesthetic Value	To what degree is the aesthetic value of the asset improved?	1	Project has no aesthetic value or impact
Strategic Plan	Does the project help to meet a Key Result in the Strategic Plan?	1	N:A : Core Service
Public Input	Has the project been identified through public engagement?	1	None.

Water Model Update and Training

20N.2

Priority Level: C - moderate

Project Type: Enhancement

Department: Public Works and Engineering

Growth Related? No

Staff Contact: Matt Prentice

Cash Flow Projection:

Flow Projection:		Year 1	Year 2	Year 3+
Studies	\$	-		
In House Engineering	\$	2,200		
Design or Engineering	\$	7,800	\$ 10,000	
Communication/Signage	\$	-		
Construction	\$	-		
Materials	\$	-		
Equipment/Misc	\$	-		
Internal Staff Time/Equipment	\$	-		
Contingency	\$	-		
Total	\$	10,000	\$ 10,000	

Total Project Budget: \$ 20,000

Schedule:

Design Start Date: January 1st 2020

Construction Start Date:

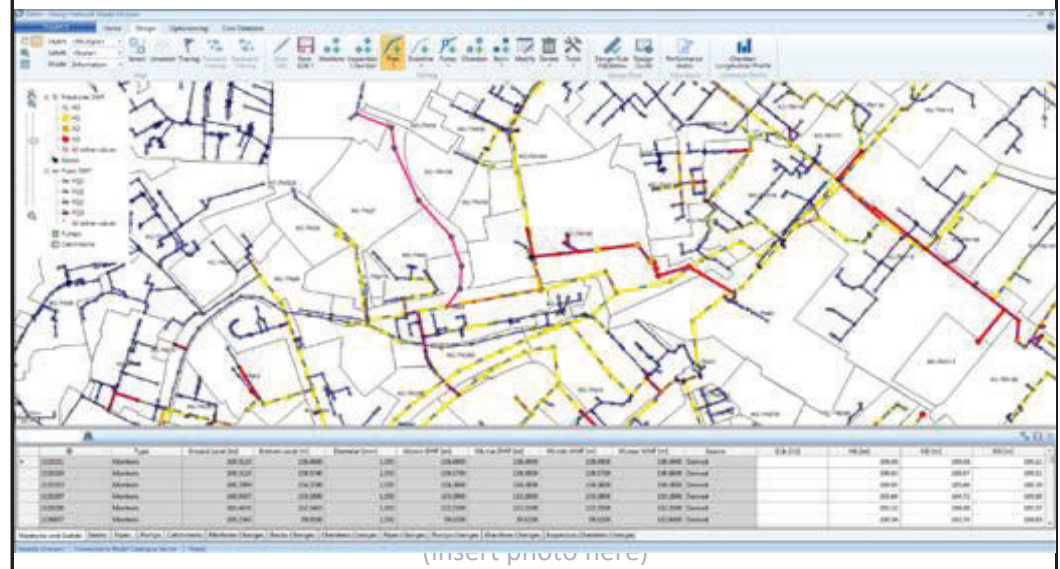
Substantial Completion or purchase
date: December 30th 2020

Current Year Funding Sources:

Water Rates	\$	20,000
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Description and rationale:

To update the City's current water model so we may better identify fire flow deficiencies and to evaluate alternatives to improve fire flow as part of future improvements. This also will help to determine which pipes need to be upsized to meet demand and current regulations.



Cathodic Protection Rehab

22N.2

Priority Score: 66.10

Project Type: Rehabilitation
Growth Related?: No
Estimated Useful Life (years): 30

Priority Level: High
Department: Public Works and Engineering
Staff Contact: Matt Prentice

Cash Flow Projection:	2022	2023	2024+
Studies			
In House Engineering			
Design or Engineering			
Communication / Signage			
Construction / Contractor	\$ 325,000	\$ 270,000	\$ 225,000
Materials			
Equipment/Misc			
Contingency			
Total	\$ 325,000	\$ 270,000	\$ 225,000

Costs Incurred to 2022 Year End

Impact on Operating Budget \$ 0 \$ 0 \$ 0

Total Project Budget: \$ 820,000

Schedule:

Construction Start Date: 07/01/2022

Substantial Completion or
purchase date: 08/01/2022

Funding Sources:

Water Rates	\$ 325,000
Please Select	\$ 0
Please Select	\$ 0
Please Select	\$ 0
Please Select	\$ 0
Capital Reserve	\$ 0

Description and Rationale:

Replacement of Cathodic Protection on large diameter critical ductile iron trunk watermain. This slows/eliminates corrosion via an electrochemical process whereby the anode decays instead of the main. However, the anodes were all installed in the early 1990's and are now at the end of their useful life, as determined by a cathodic protection survey undertaken in 2013 which measured the remaining electrochemical protection. In some cases the trunk main can be cathodically protected without disturbing asphalt but in many cases some limited asphalt disturbance will be required.

Attach/View Images

Images



Justification for Matrix Values

Score 0 - 5

Justification / Rationale for Rating

People	How many people will be directly impacted by the project?	4	Watermain failures can affect a significant area
Health and Safety	What is the risk to the health and safety of the public or Staff if the project does not proceed?	5	Watermain breaks can damage property and result in poor water quality
Legislation	Is the project required for legislative/regulatory compliance?	5	Safe Drinking Water Act
Asset Management	Is the project a high priority for replacement in the asset management plan.	4	The intent is to extend the useful life of water infrastructure
Operational Performance	If the project proceeds (or fails to proceed), what will be the impact on operational performance? Comment on any impact on operating costs, staff time and maintenance.	3	Failure to do this could result in vastly increased watermain breaks as older watermain rots in place
Financing	Can the cost of investment be leveraged or are there partnership funds available?	2	Reserves
Environment	Does the project address needs impacted by climate change?	3	Watermain breaks can affect environment : chlorinated water in receiving water
Socio-Economic Factors	To what degree does the project support diversity and inclusion Initiatives?	1	No public spaces adversely impacted
Aesthetic Value	To what degree is the aesthetic value of the asset improved?	1	Not significant aesthetic impact
Strategic Plan	Does the project help to meet a Key Result in the Strategic Plan?	1	N/A: Core Service
Public Input	Has the project been identified through public engagement?	1	Watermain Projects generally are not.

Spring Watermain Inplace Repair Trial

24N.1

Priority Score: 64.30

Project Type:	Rehabilitation
Growth Related?:	No
Estimated Useful Life (years):	50

Priority Level:	High
Department:	Public Works and Engineering
Staff Contact:	MGP

Cash Flow Projection:	2024	2025	2026
Studies			
In House Engineering			
Design or Engineering			
Communication / Signage			
Construction / Contractor	\$ 150,000		
Materials			
Equipment/Misc			
Contingency			
Total	\$ 150,000	\$ 0	\$ 0

Costs Incurred to 2023 Year End

Impact on Operating Budget	\$ 0	\$ 0	\$ 0
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Total Project Budget:	\$ 150,000
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Schedule:	
Construction Start Date:	05/31/2024
Substantial Completion or purchase date:	07/31/2024

Funding Sources:	
Water Rates	\$ 150,000
Please Select	
Please Select	
Please Select	
Please Select	
Capital Reserve	\$ 0

Description and Rationale:

It has been established that many of the original cast iron "Spring System" watermain in the City's water system have very poor fire flow characteristics. This is a direct result of internal pipe corrosion and tuberculation which results in internal pipe roughness and loss of diameter. One option which has been used to improve the structural and fire flow characteristics of old watermain is the use of internal lining, similar to sewer lining, which provides a structural repair to the pipe but also improves fire flow characteristics due to vastly improved pipe smoothness. The most likely proposed area for the trial is 3rd Ave West in the 1100 block, an area known to have poor pipe C-factors (pipe roughness values.)

Attach Images:

Opens the attachment panel. Double click files to view images attached. Maximum Size: 10MB

Images



Justification for Matrix Values

Score 0 - 5

Justification / Rationale for Rating

People	How many people will be directly impacted by the project?	3	Primarily that block, but the capacity improvement can improve fireflows for several blocks
Health and Safety	What is the risk to the health and safety of the public or Staff if the project does not proceed?	4	Watermain breaks carry some risk of Adverse Conditions, though this risk is mitigated by good procedures.
Legislation	Is the project required for legislative/regulatory compliance?	5	Safe Drinking Water Act (specifically Adverse Condition provisions of the regulation)
Asset Management	Is the project a high priority for replacement in the asset management plan.	4	Location is older main identified as such in the plan.
Operational Performance	If the project proceeds (or fails to proceed), what will be the impact on operational performance? Comment on any impact on operating costs, staff time and maintenance.	4	Would decrease watermain breaks in the area and increase fire flows
Financing	Can the cost of investment be leveraged or are there partnership funds available?	2	Reserves
Environment	Does the project address needs impacted by climate change?	1	Little or no impact.
Socio-Economic Factors	To what degree does the project support diversity and inclusion Initiatives?	1	No public spaces adversely impacted
Aesthetic Value	To what degree is the aesthetic value of the asset improved?	1	Project has no aesthetic value or impact
Strategic Plan	Does the project help to meet a Key Result in the Strategic Plan?	1	N:A : Core Service
Public Input	Has the project been identified through public engagement?	1	None.

Leak Detection Survey

24N.5

Priority Level: B. High

Project Type: Rehabilitation

Department: Public Works and Engineering

Growth Related? No

Division: Water Distribution

Staff Contact: Matt Prentice

Cash Flow Projection:	Year 1	Year 2	Year 3+
Studies			
In House Engineering			
Design or Engineering			
Construction			
Materials			
Equipment/Misc	\$ 20,000		
Contingency			
Total	\$ 20,000	\$ -	\$ -

Total Project Budget: \$ 20,000

Purchasing Method: Tender

Schedule:

Design Start Date:

Construction Start Date: Sept 1 2024

Substantial Completion or purchase date: Oct 1 2024

Funding Sources:		
Water Rates	\$	20,000
Taxation	\$	-

Description and rationale:

The City undertakes a leak detection survey of the water distribution system every 3 years. It has been established that the 3 year interval is optimal in terms of discovering new leaks in a timely manner.



Cross Connection Control Program

22N.1

Priority Score: **65.30**

Project Type: Rehabilitation

Growth Related?: No

Estimated Useful Life (years): 50

Priority Level: High

Department: Public Works and Engineering

Staff Contact: Matt Prentice

Cash Flow Projection:	2022	2023	2024+
Studies			
In House Engineering			
Design or Engineering			
Communication / Signage			
Construction / Contractor	\$ 350,000	\$ 250,000	\$ 250,000
Materials			
Equipment/Misc			
Contingency			
Total	\$ 350,000	\$ 250,000	\$ 250,000

Costs Incurred to 2022 Year End

Impact on Operating Budget \$ 0 \$ 0 \$ 0

Total Project Budget: \$ 850,000

Schedule:

Construction Start Date: 02/01/2022

Substantial Completion or
purchase date: 12/31/2022

Funding Sources:

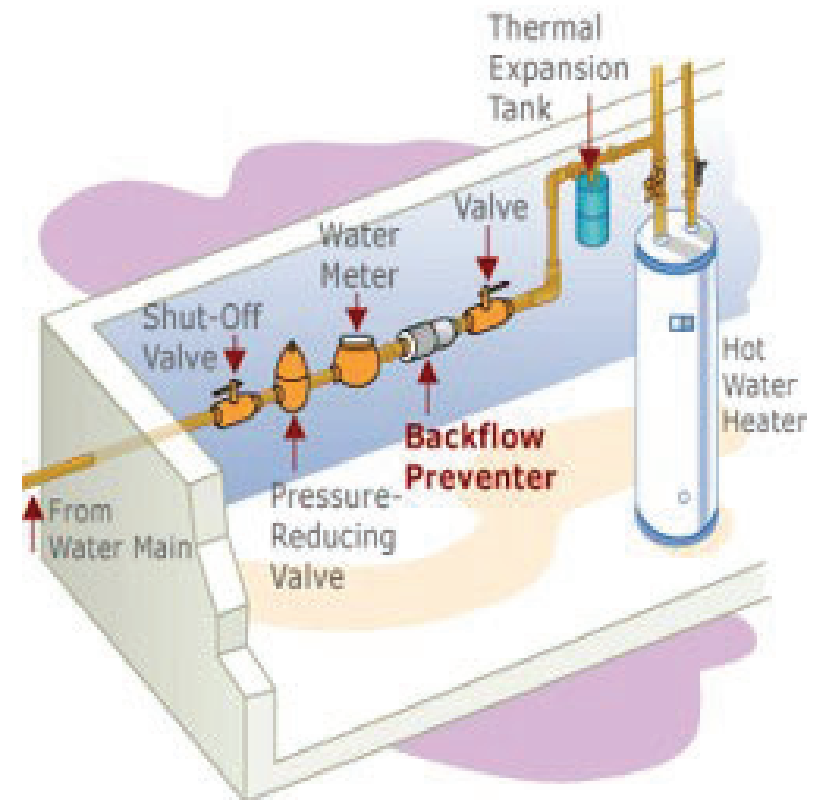
Water Rates	\$ 350,000
Please Select	\$ 0
Please Select	\$ 0
Please Select	\$ 0
Please Select	\$ 0
Capital Reserve	\$ 0

Description and Rationale:

Cross Connection Control Programs have been initiated in many communities in order to ensure that all Commercial, Institutional, and Industrial facilities meet the current backflow preventer requirements for the current Building Code, to prevent backflow and contamination of the City water system. The site surveys of 500 Industrial, Commercial, and Institutional sites indicated a substantial level of effort is required to achieve compliance. Plans to implement in 2020 and 2021, starting with the hiring a backflow prevention coordinator, were deferred in 2020 due to Covid : The position requires on site inspection of each location. In early 2022, the final bylaw was passed, the Backflow Prevention Coordinator was hired, and work has begun. Older City-owned facilities are a priority, as well as higher-risk connections at Industrial, Commercial, and Institutional locations.

Attach/View Images

Images



Justification for Matrix Values

Score 0 - 5

Justification / Rationale for Rating

People	How many people will be directly impacted by the project?	5	A significant number of locations (500) will be affected directly, and the program affects the entire City.
Health and Safety	What is the risk to the health and safety of the public or Staff if the project does not proceed?	5	The City has had two significant backflow events in the past, and this greatly affected businesses and residences in the industrial zone and large portions of the west side of the City.
Legislation	Is the project required for legislative/regulatory compliance?	5	This is required by the building code and the City's Backflow Prevention Bylaw
Asset Management	Is the project a high priority for replacement in the asset management plan.	1	Backflow preventers had not been previously identified on the plan
Operational Performance	If the project proceeds (or fails to proceed), what will be the impact on operational performance? Comment on any impact on operating costs, staff time and maintenance.	4	Failure to do this could result in costly impacts in the event of future backflow events
Financing	Can the cost of investment be leveraged or are there partnership funds available?	2	The property owner ultimately must maintain the device after installation and this cost is therefore born by them.
Environment	Does the project address needs impacted by climate change?	1	Little or no impact on environment as a result of the project
Socio-Economic Factors	To what degree does the project support diversity and inclusion Initiatives?	1	The Project does not eliminate an existing public space
Aesthetic Value	To what degree is the aesthetic value of the asset improved?	1	Not significant aesthetic impact
Strategic Plan	Does the project help to meet a Key Result in the Strategic Plan?	1	N/A: Core Service
Public Input	Has the project been identified through public engagement?	2	Not directly, however, there has been considerable media and Public communication to that end

Water Shop Building Roof Extension

24N.3

Priority Score: 43.90

Project Type:	Rehabilitation
Growth Related?:	No
Estimated Useful Life (years):	30

Priority Level:	Moderate
Department:	Public Works and Engineering
Staff Contact:	MGP

Cash Flow Projection:	2024	2025	2026
Studies			
In House Engineering			
Design or Engineering			
Communication / Signage			
Construction / Contractor	\$ 150,000		
Materials			
Equipment/Misc			
Contingency			
Total	\$ 150,000	\$ 0	\$ 0

Costs Incurred to 2023 Year End

Impact on Operating Budget	\$ 0	\$ 0	\$ 0
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Total Project Budget: \$ 150,000

Schedule:

Construction Start Date: 05/31/2024

Substantial Completion or
purchase date: 07/31/2024

Funding Sources:

Water Rates	\$ 150,000
Please Select	
Please Select	
Please Select	
Please Select	
Capital Reserve	\$ 0

Description and Rationale:

The existing water shop building at the Public Works facility was constructed in 2001. It houses the Water Distribution staff, equipment and material.

There is a loading dock section located on the east side of the building which houses various fittings and material and, if covered, would be capable of housing and better protecting fittings and any stored equipment.

The intent is to extend the roof and the rear and side walls, at minimum, and ideally provide full enclosure with an overhead door.

Attach Images:

Opens the attachment panel. Double click files to view images attached. Maximum Size: 10MB

Images



Justification for Matrix Values

Score 0 - 5

Justification / Rationale for Rating

People	How many people will be directly impacted by the project?	1	Primarily the staff will have more room to enclose materials and equipment for protection from the elements
Health and Safety	What is the risk to the health and safety of the public or Staff if the project does not proceed?	2	The risks to the staff from handling heavy fittings in icy conditions in that area are a large part of the risk.
Legislation	Is the project required for legislative/regulatory compliance?	3	This will improve compliance with health and safety
Asset Management	Is the project a high priority for replacement in the asset management plan.	1	Enhancement to existing asset
Operational Performance	If the project proceeds (or fails to proceed), what will be the impact on operational performance? Comment on any impact on operating costs, staff time and maintenance.	4	This would reduce weathering on the larger fittings and pipe sections, and improve efficiency and allow for equipment to be properly stored in the existing space. Currently the bays in the existing shop are fully utilized with other equipment stored between the bays.
Financing	Can the cost of investment be leveraged or are there partnership funds available?	2	Reserves
Environment	Does the project address needs impacted by climate change?	1	Little or no impact.
Socio-Economic Factors	To what degree does the project support diversity and inclusion Initiatives?	1	No public spaces adversely impacted
Aesthetic Value	To what degree is the aesthetic value of the asset improved?	3	Project does have a minor aesthetic value
Strategic Plan	Does the project help to meet a Key Result in the Strategic Plan?	1	N:A : Core Service
Public Input	Has the project been identified through public engagement?	1	None.

Trunk Main and Valve Chamber Maintenance

21N.10

Priority Score: 56.30

Project Type: Rehabilitation

Growth Related?: No

Estimated Useful Life (years): 50

Priority Level: High

Department: Public Works and Engineering

Staff Contact: Matt Prentice

Cash Flow Projection:	2022	2023	2024+
Studies			
In House Engineering			
Design or Engineering			
Communication / Signage			
Construction / Contractor	\$ 150,000	\$ 150,000	\$ 150,000
Materials			
Equipment/Misc			
Contingency			
Total	\$ 150,000	\$ 150,000	\$ 150,000

Costs Incurred to 2022 Year End

Impact on Operating Budget \$ 0 \$ 0 \$ 0

Total Project Budget: \$ 450,000

Schedule:

Construction Start Date: 05/01/2022

Substantial Completion or
purchase date: 10/01/2022

Funding Sources:

Water Rates	\$ 150,000
Please Select	\$ 0
Please Select	\$ 0
Please Select	\$ 0
Please Select	\$ 0
Capital Reserve	\$ 0

Description and Rationale:

Several of the larger diameter watermain in the City's water system serve the purpose of "trunk" watermain (analogous to a tree trunk). These supply water to the grid of smaller diameter watermain, and consequently are key parts of the system.

The valves on those watermain are located in chambers, and are not direct-buried. The water department has recently begun a formal maintenance program for these valve chambers. One effective and inexpensive approach is to clean the structure and components, replace corroded parts, and apply corrosion protection coatings and wraps to the pipe and fittings within the chamber; labour by City forces. The photo attached shows more extensive rehabilitation; valve replacement. Replacement of even one large diameter valve can cost a substantial portion of the allocated budget.

Attach/View Images

Images



Justification for Matrix Values

Score 0 - 5

Justification / Rationale for Rating

People	How many people will be directly impacted by the project?	5	Failures of trunk mains can be catastrophic and even cause backflow events
Health and Safety	What is the risk to the health and safety of the public or Staff if the project does not proceed?	4	Failures of trunk watermain valves can also impact fire flows.
Legislation	Is the project required for legislative/regulatory compliance?	3	Safe Drinking Water Act
Asset Management	Is the project a high priority for replacement in the asset management plan.	3	The trunk watermain valves are priority assets
Operational Performance	If the project proceeds (or fails to proceed), what will be the impact on operational performance? Comment on any impact on operating costs, staff time and maintenance.	3	If trunk watermain valves do not hold, they can have serious effects as was seen during the 10th St Bridge Project.
Financing	Can the cost of investment be leveraged or are there partnership funds available?	2	The property owner ultimately must maintain the device after installation and this cost is, therefore, born by them.
Environment	Does the project address needs impacted by climate change?	1	Little or no impact on environment as a result of the project
Socio-Economic Factors	To what degree does the project support diversity and inclusion Initiatives?	1	The Project does not eliminate an existing public space
Aesthetic Value	To what degree is the aesthetic value of the asset improved?	1	Not significant aesthetic impact
Strategic Plan	Does the project help to meet a Key Result in the Strategic Plan?	1	N/A: Core Service
Public Input	Has the project been identified through public engagement?	1	Watermain projects of this nature are not

Water Distribution System New Valve Chambers

23N.4

Priority Score: 62.90

Project Type: New Asset
Growth Related?: Partial
Estimated Useful Life (years): 50

Priority Level: High
Department: Public Works and Engineering
Staff Contact: Matt Prentice

Cash Flow Projection:	2022	2023	2024+
Studies			
In House Engineering			
Design or Engineering			
Communication / Signage			
Construction / Contractor		\$ 250,000	
Materials			
Equipment/Misc			
Contingency			
Total	\$ 0	\$ 250,000	\$ 0

Costs Incurred to 2022 Year End

Impact on Operating Budget \$ 0 \$ 0 \$ 0

Total Project Budget: \$ 250,000

Schedule:

Construction Start Date: 04/30/2023

Substantial Completion or
purchase date: 11/30/2023

Funding Sources:

Water Rates	\$ 250,000
Please Select	\$ 0
Please Select	\$ 0
Please Select	\$ 0
Please Select	\$ 0
Capital Reserve	\$ 0

Description and Rationale:

Between the various Pressure Zones of the City's water distribution system, there are interconnecting valve chambers.

There are two potential valve chamber locations which are to be coordinated with new development of adjacent lands. At this time it is difficult to be sure of timing of the new development, but it considered most likely that two of these locations will be required in the short to medium term (ie, within 5 years) and a good probability that one will be required in 2023.

The locations are (1) 20th Ave East South of 16th St East, East of Home Depot and (2) 9th Ave East South of 32nd St East by the Soccer Complex

Attach/View Images



Justification for Matrix Values

Score 0 - 5

Justification / Rationale for Rating

People	How many people will be directly impacted by the project?	4	Proper Operation of the Valve Chambers affects the entire pressure zone
Health and Safety	What is the risk to the health and safety of the public or Staff if the project does not proceed?	5	Failure to feed between zones can lead to low pressure and backflow events and reduced fire flow
Legislation	Is the project required for legislative/regulatory compliance?	5	Safe Drinking Water Act (specifically Adverse Condition provisions of the regulation)
Asset Management	Is the project a high priority for replacement in the asset management plan.	1	N/A : New Assets to be coordinated with development
Operational Performance	If the project proceeds (or fails to proceed), what will be the impact on operational performance? Comment on any impact on operating costs, staff time and maintenance.	4	Interconnecting valve chambers improve fire flows, as well as system circulation which improves chlorine residuals
Financing	Can the cost of investment be leveraged or are there partnership funds available?	2	Possible Contributions from Development Charges
Environment	Does the project address needs impacted by climate change?	1	No significant Environmental Impact
Socio-Economic Factors	To what degree does the project support diversity and inclusion Initiatives?	1	No public spaces adversely impacted
Aesthetic Value	To what degree is the aesthetic value of the asset improved?	2	No adverse impact on aesthetic value
Strategic Plan	Does the project help to meet a Key Result in the Strategic Plan?	1	N/A: Core Service
Public Input	Has the project been identified through public engagement?	0	None

Large Dia HPC Trunk Watermain Assessment

24N.6

Priority Score: 72.90

Project Type: Rehabilitation

Growth Related?: No

Estimated Useful Life (years): 50

Priority Level: Very High

Department: Public Works and Engineering

Staff Contact: MGP

Cash Flow Projection:	2024	2025	2026
Studies			
In House Engineering			
Design or Engineering			
Communication / Signage			
Construction / Contractor	\$ 300,000	\$ 2,000,000	
Materials			
Equipment/Misc			
Contingency			
Total	\$ 300,000	\$ 2,000,000	\$ 0

Costs Incurred to 2023 Year End

Impact on Operating Budget \$ 0 \$ 0 \$ 0

Total Project Budget: \$ 2,300,000

Schedule:

Construction Start Date: 05/31/2024

Substantial Completion or
purchase date: 07/31/2024

Funding Sources:

Water Rates \$ 300,000

Please Select

Please Select

Please Select

Please Select

Capital Reserve \$ 0

Description and Rationale:

There are two high pressure concrete trunk watermain in the City. The Municipal Trunk Watermain, which primarily dates from the 1960's and extends from the Water Treatment Plant to the Municipal Reservoir, and the Industrial Trunk Main which extends from the treatment plant to approximately the intersection of 20th Ave and 16th St East.

During the construction of the industrial check valve in 2021, the opportunity was taken to examine, via in situ magnetic technologies, the integrity of a portion of the Industrial Trunk Main, especially its reinforcing steel. It was found to be in excellent shape.

High Pressure Concrete (HPC) pipes are the key trunk mains in the City. HPC watermain fail spectacularly, do a great deal of damage, and are extraordinarily difficult to repair.

It is proposed to undertake the same process to investigate the Municipal Trunk Main to determine the condition of this key asset. This is estimated to cost \$300,000. The \$2,000,000 shown in 2025 is a placeholder for some form of repair, but this is purely an estimate at this time.

Attach Images:

Opens the attachment panel. Double click files to view images attached. Maximum Size: 10MB

Images



Condition Assessment Report 450-millimetre C301 Pipeline Industrial Trunk Watermain City of Owen Sound

Version 3.0 – July 2021



Justification for Matrix Values

Score 0 - 5

Justification / Rationale for Rating

People	How many people will be directly impacted by the project?	5	A failure of the Municipal Trunk Main would be a major emergency.
Health and Safety	What is the risk to the health and safety of the public or Staff if the project does not proceed?	5	Watermain breaks carry some risk of Adverse Conditions, this risk is increased in the case of a HPC trunk main failure.
Legislation	Is the project required for legislative/regulatory compliance?	5	Safe Drinking Water Act (specifically Adverse Condition provisions of the regulation)
Asset Management	Is the project a high priority for replacement in the asset management plan.	5	Trunk Watermains are key assets in the distribution system.
Operational Performance	If the project proceeds (or fails to proceed), what will be the impact on operational performance? Comment on any impact on operating costs, staff time and maintenance.	4	Certainty around the condition of the municipal trunk main would allow mitigation and future appropriate capital planning to prevent a future catastrophic failure.
Financing	Can the cost of investment be leveraged or are there partnership funds available?	2	Reserves
Environment	Does the project address needs impacted by climate change?	1	Little or no impact.
Socio-Economic Factors	To what degree does the project support diversity and inclusion Initiatives?	1	No public spaces adversely impacted
Aesthetic Value	To what degree is the aesthetic value of the asset improved?	1	Project has no aesthetic value or impact
Strategic Plan	Does the project help to meet a Key Result in the Strategic Plan?	1	N:A : Core Service
Public Input	Has the project been identified through public engagement?	1	None.

Water Distribution Utility Tractor

22N.30

Priority Score: 61.50

Project Type: New Asset

Growth Related?: No

Estimated Useful Life (years): 25

Priority Level: High

Department: Public Works and Engineering

Staff Contact: Matt Prentice

Cash Flow Projection:	2022	2023	2024+
Studies			
In House Engineering			
Design or Engineering			
Communication / Signage			
Construction / Contractor	\$ 60,000		
Materials			
Equipment/Misc			
Contingency			
Total	\$ 60,000	\$ 0	\$ 0

Costs Incurred to 2022 Year End

Impact on Operating Budget \$ 0 \$ 0 \$ 0

Total Project Budget: \$ 60,000

Schedule:

Construction Start Date: 07/01/2022

Substantial Completion or
purchase date: 08/01/2022

Funding Sources:

Water Rates	\$ 60,000
Please Select	\$ 0
Please Select	\$ 0
Please Select	\$ 0
Please Select	\$ 0
Capital Reserve	\$ 0

Description and Rationale:

The City Water Distribution Staff have historically shovelled out the fire hydrants in the City in the winter. This has been a purely manual and time consuming process. After a significant storm it can take over a week to complete that, or more, especially if watermain breaks occur concurrently. (Which they often do in the winter) This can result in considerable liability if access to fire hydrants is hindered during a fire, or even the ability to find them, in extreme cases. When a Parks tractor was borrowed in a recent winter it was used extensively for that purpose and greatly improved efficiency in this task and many more including assistance during watermain breaks, locates, finding valves. It could also greatly speed up some aspects of winter control such as downtown corners. The Water Distribution already purchased a blower assembly for the previously borrowed tractor. (That tractor is no longer available)

Attach/View Images

Images



Justification for Matrix Values

Score 0 - 5

Justification / Rationale for Rating

People	How many people will be directly impacted by the project?	5	This will improve security of fire protection for the entire City in the winter
Health and Safety	What is the risk to the health and safety of the public or Staff if the project does not proceed?	5	There is some risk of failing to find a hydrant in the winter. Using as part of winter control can help with liability with respect to slips and falls.
Legislation	Is the project required for legislative/regulatory compliance?	4	Safe Drinking Water Act
Asset Management	Is the project a high priority for replacement in the asset management plan.	1	Not currently in the asset plan
Operational Performance	If the project proceeds (or fails to proceed), what will be the impact on operational performance? Comment on any impact on operating costs, staff time and maintenance.	4	This can greatly improve efficiency both Water and Public Works (Winter Control)
Financing	Can the cost of investment be leveraged or are there partnership funds available?	2	Equipment Reserve
Environment	Does the project address needs impacted by climate change?	1	No significant environmental impact
Socio-Economic Factors	To what degree does the project support diversity and inclusion Initiatives?	1	No public spaces adversely impacted
Aesthetic Value	To what degree is the aesthetic value of the asset improved?	1	Not significant aesthetic impact
Strategic Plan	Does the project help to meet a Key Result in the Strategic Plan?	1	N:A : Core Service
Public Input	Has the project been identified through public engagement?	0	No

Water Meters Immediate Priority

22N.8

Priority Score: 54.10

Project Type: Replacement

Growth Related?: No

Estimated Useful Life (years): 50

Priority Level: High

Department: Public Works and Engineering

Staff Contact: MGP

Cash Flow Projection:	2022	2023	2024
Studies			
In House Engineering			
Design or Engineering			
Communication / Signage			
Construction / Contractor	\$ 30,000	\$ 25,000	
Materials			
Equipment/Misc			
Contingency			
Total	\$ 30,000	\$ 25,000	\$ 0

Costs Incurred to 2023 Year End

Impact on Operating Budget \$ 0 \$ 0 \$ 0

Total Project Budget: \$ 55,000

Schedule:

Construction Start Date:

Substantial Completion or
purchase date: 11/30/2023

Funding Sources:

Water Rates \$ 30,000

Please Select

Please Select

Please Select

Please Select

Capital Reserve \$ 0

Description and Rationale:

Approximately fifty water meters in the City are requiring short term replacement due to age, difficulty in reading, and especially a lack of accessibility.

Access to these particular meters is a significant issue and they will be replaced with improved remote read technology.

Attach Images:

Opens the attachment panel. Double click files to view images attached. Maximum Size: 10MB

Images



Justification for Matrix Values

Score 0 - 5

Justification / Rationale for Rating

People	How many people will be directly impacted by the project?	1	Fifty locations
Health and Safety	What is the risk to the health and safety of the public or Staff if the project does not proceed?	2	Access to these locations is a major issue
Legislation	Is the project required for legislative/regulatory compliance?	4	Ability to meter the locations is key to system sustainability
Asset Management	Is the project a high priority for replacement in the asset management plan.	5	Most of these water meters are the most obsolete
Operational Performance	If the project proceeds (or fails to proceed), what will be the impact on operational performance? Comment on any impact on operating costs, staff time and maintenance.	4	Increased operating costs are currently realized due to the difficulty reading the meters, and possible lost revenue.
Financing	Can the cost of investment be leveraged or are there partnership funds available?	2	Reserves
Environment	Does the project address needs impacted by climate change?	1	Little or no impact.
Socio-Economic Factors	To what degree does the project support diversity and inclusion Initiatives?	1	No public spaces adversely impacted
Aesthetic Value	To what degree is the aesthetic value of the asset improved?	1	Project has no aesthetic value or impact
Strategic Plan	Does the project help to meet a Key Result in the Strategic Plan?	1	N:A : Core Service
Public Input	Has the project been identified through public engagement?	1	None.

Water Distribution System SCADA

23N.5

Priority Score: 68.80

Project Type: Rehabilitation

Growth Related?: No

Estimated Useful Life (years): 50

Priority Level: High

Department: Public Works and Engineering

Staff Contact: Matt Prentice

Cash Flow Projection:	2022	2023	2024+
Studies			
In House Engineering			
Design or Engineering		\$ 30,000	
Communication / Signage			
Construction / Contractor			\$ 170,000
Materials			
Equipment/Misc			
Contingency			
Total	\$ 0	\$ 30,000	\$ 170,000

Costs Incurred to 2022 Year End

Impact on Operating Budget \$ 0 \$ 0 \$ 0

Total Project Budget: \$ 200,000

Schedule:

Construction Start Date: 01/01/2022

Substantial Completion or
purchase date: 04/30/2023

Funding Sources:

Water Rates	\$ 200,000
Please Select	\$ 0
Please Select	\$ 0
Please Select	\$ 0
Please Select	\$ 0
Capital Reserve	\$ 0

Description and Rationale:

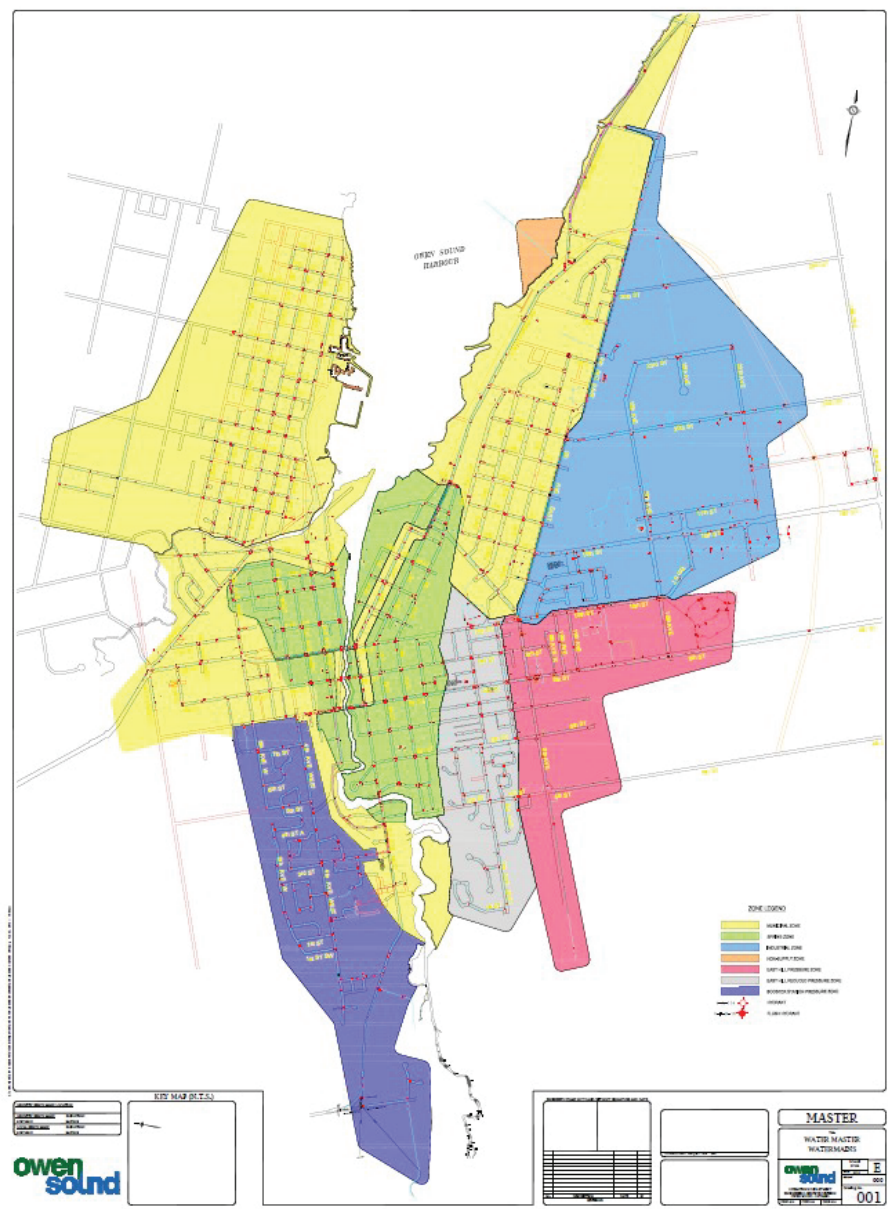
The City of Owen Sound, due to its topography, has a relatively complex Water Distribution with six (6) pressure zones, two (2) booster pumping stations, and many interconnecting control valve chambers between the zones.

The system pressures, flows, and chlorine residuals are monitored at three (3) locations only; the Water Treatment Plant, the East Hill Booster Pumping Station, and the Beattie St Booster Station.

Consequently, when adverse events (low chlorine residuals, low pressures, watermain breaks etc) occur, it can be very difficult to know the extent and nature of the impact, and (for instance) to know exactly where a watermain break is located. Additional points of monitoring would permit better control and prevention of adverse situations.

The intention is to retain a consultant to work with a system integrator and the City's Water and IT departments to specify monitoring equipment and locations, and to work with City staff to install them.

Attach/View Images



Justification for Matrix Values

Score 0 - 5

Justification / Rationale for Rating

People	How many people will be directly impacted by the project?	5	Issues with the distribution system can affect the entire City
Health and Safety	What is the risk to the health and safety of the public or Staff if the project does not proceed?	5	Increasing the level of operational monitoring of the distribution system will permit rapid intervention and help prevent adverse scenarios.
Legislation	Is the project required for legislative/regulatory compliance?	5	Safe Drinking Water Act (specifically Adverse Condition provisions of the regulation)
Asset Management	Is the project a high priority for replacement in the asset management plan.	4	These have been identified on the 10 year plan for some time.
Operational Performance	If the project proceeds (or fails to proceed), what will be the impact on operational performance? Comment on any impact on operating costs, staff time and maintenance.	4	Increasing the level of operational monitoring of the distribution system will greatly improve troubleshooting of watermain breaks and other adverse events.
Financing	Can the cost of investment be leveraged or are there partnership funds available?	1	No
Environment	Does the project address needs impacted by climate change?	1	No significant Environmental Impact
Socio-Economic Factors	To what degree does the project support diversity and inclusion Initiatives?	1	No public spaces adversely impacted
Aesthetic Value	To what degree is the aesthetic value of the asset improved?	2	No adverse impact on aesthetic value
Strategic Plan	Does the project help to meet a Key Result in the Strategic Plan?	1	N:A : Core Service
Public Input	Has the project been identified through public engagement?	1	None

WTP Filter Refurbishment

22N.4

Priority Score: **82.60**

Project Type: Rehabilitation

Growth Related?: No

Estimated Useful Life (years): 50

Priority Level: Very High

Department: Public Works and Engineering

Staff Contact: Matt Prentice

Cash Flow Projection:	2022	2023	2024+
Studies			
In House Engineering			
Design or Engineering	\$ 180,000	\$ 150,000	
Communication / Signage			
Construction / Contractor	\$ 2,100,000	\$ 1,525,000	
Materials			
Equipment/Misc			
Contingency			
Total	\$ 2,280,000	\$ 1,675,000	\$ 0

Costs Incurred to 2022 Year End

Impact on Operating Budget \$ 0 \$ 0 \$ 0

Total Project Budget: \$ 3,955,000

Schedule:

Construction Start Date: 07/01/2022

Substantial Completion or
purchase date: 12/31/2023

Funding Sources:

Water Rates	\$ 955,000
Grant	\$ 3,000,000
Please Select	\$ 0
Please Select	\$ 0
Please Select	\$ 0
Capital Reserve	\$ 0

Description and Rationale:

Further to a consultant's study completed in 2020, and subsequent report presented to the Operations Committee, the filters at the Water Treatment Plant require rehabilitation work. This includes media and underdrain replacement as well as air scour installation. The upgrades will increase the useful life of the asset and also improve filter capacity substantially during wet weather events. Additionally, as part of the work, other work included in the capital plan will be undertaken, including valve, piping, other mechanical replacements, instrumentation work, and pump control equipment.

This project was included in the City's "Green Stream" Provincial/Federal program funding application in 2021. Initial indications are that the grant will be successful. Of the total project cost of approximately \$4,000,000, it is anticipated that \$3,000,000 will be covered by the grant funding.

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Images



Justification for Matrix Values

Score 0 - 5

Justification / Rationale for Rating

People	How many people will be directly impacted by the project?	5	This affects the water source for the entire City
Health and Safety	What is the risk to the health and safety of the public or Staff if the project does not proceed?	5	The project will address the risk of inadequate quantity or quality of water during poor raw water quality events.
Legislation	Is the project required for legislative/regulatory compliance?	4	Safe Drinking Water Act
Asset Management	Is the project a high priority for replacement in the asset management plan.	5	Yes. A number of high priority items in the 10-year plan will be implemented.
Operational Performance	If the project proceeds (or fails to proceed), what will be the impact on operational performance? Comment on any impact on operating costs, staff time and maintenance.	5	This can greatly improve efficiency both Water and Public Works (Winter Control)
Financing	Can the cost of investment be leveraged or are there partnership funds available?	5	Yes. 75% funding from upper levels of government.
Environment	Does the project address needs impacted by climate change?	3	Yes. Increased frequency of storms adversely affects raw water quality during and after the storms.
Socio-Economic Factors	To what degree does the project support diversity and inclusion Initiatives?	1	The Project does not eliminate an existing public space
Aesthetic Value	To what degree is the aesthetic value of the asset improved?	1	Not significant aesthetic impact
Strategic Plan	Does the project help to meet a Key Result in the Strategic Plan?	1	N/A: Core Service
Public Input	Has the project been identified through public engagement?	1	Numerous reports to committee but no direct public engagement relevant. No requirement for a Class EA.

SCADA Upgrade WTP

22N.10

Priority Score: 62.30

Project Type: Rehabilitation

Growth Related?: No

Estimated Useful Life (years): 50

Priority Level: High

Department: Public Works and Engineering

Staff Contact: Matt Prentice

Cash Flow Projection:	2022	2023	2024+
Studies			
In House Engineering			
Design or Engineering			
Communication / Signage			
Construction / Contractor	\$ 40,000		
Materials			
Equipment/Misc			
Contingency			
Total	\$ 40,000	\$ 0	\$ 0

Costs Incurred to 2022 Year End

Impact on Operating Budget \$ 0 \$ 0 \$ 0

Total Project Budget: \$ 40,000

Schedule:

Construction Start Date: 01/01/2022

Substantial Completion or
purchase date: 04/30/2023

Funding Sources:

Water Rates	\$ 40,000
Please Select	\$ 0
Please Select	\$ 0
Please Select	\$ 0
Please Select	\$ 0
Capital Reserve	\$ 0

Description and Rationale:

In 2021, the City Water System SCADA was upgraded with new computers, programmable logic controllers (PLC's) and software. Carry over costs into 2022 are associated with replacement of older network infrastructure, in support of the City SCADA system.

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Images



Justification for Matrix Values

Score 0 - 5

Justification / Rationale for Rating

People	How many people will be directly impacted by the project?	5	This affects the water source for the entire City
Health and Safety	What is the risk to the health and safety of the public or Staff if the project does not proceed?	3	Network system failures can result in SCADA failures and an inability to treat and/or pump water
Legislation	Is the project required for legislative/regulatory compliance?	4	Safe Drinking Water Act
Asset Management	Is the project a high priority for replacement in the asset management plan.	4	Yes. The SCADA is a high priority item in the 10-year plan
Operational Performance	If the project proceeds (or fails to proceed), what will be the impact on operational performance? Comment on any impact on operating costs, staff time and maintenance.	4	This will ensure reliable operation of the SCADA system. It includes some programming changes to optimize treatment, as well.
Financing	Can the cost of investment be leveraged or are there partnership funds available?	2	Reserves
Environment	Does the project address needs impacted by climate change?	1	Not a direct link
Socio-Economic Factors	To what degree does the project support diversity and inclusion Initiatives?	1	No public spaces adversely impacted
Aesthetic Value	To what degree is the aesthetic value of the asset improved?	1	Not significant aesthetic impact
Strategic Plan	Does the project help to meet a Key Result in the Strategic Plan?	1	N/A: Core Service
Public Input	Has the project been identified through public engagement?	0	None

Old Spring System Decommissioning

22N.11

Priority Score: 45.20

Project Type: Rehabilitation

Growth Related?: No

Estimated Useful Life (years): 50

Priority Level: Moderate

Department: Public Works and Engineering

Staff Contact: Matt Prentice

Cash Flow Projection:

	2022	2023	2024+
Studies			
In House Engineering			
Design or Engineering			
Communication / Signage			
Construction / Contractor	\$ 20,000		\$ 90,000
Materials			
Equipment/Misc			
Contingency			
Total	\$ 20,000	\$ 0	\$ 90,000

Costs Incurred to 2022 Year End

Impact on Operating Budget \$ 0 \$ 0 \$ 0

Total Project Budget: \$ 110,000

Schedule:

Construction Start Date: 01/01/2022

Substantial Completion or
purchase date: 04/30/2023

Funding Sources:

Water Rates	\$ 20,000
Please Select	\$ 0
Please Select	\$ 0
Please Select	\$ 0
Please Select	\$ 0
Capital Reserve	\$ 0

Description and Rationale:

The spring chlorination station, located at the south end of 2nd Ave East at the intersection with Inglis Falls Road, consists of a small brick building and an adjacent concrete structure.

The building portion, specifically the roof, has decayed to the point where action is necessary.

It is intended to demolish the building portion to, at the very least, make the site safe, preventing further damage and possible collapse.

It is not necessarily contemplated to address the adjacent concrete structure as part of this work. It does not currently pose a risk.

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Images



Justification for Matrix Values

Score 0 - 5

Justification / Rationale for Rating

People	How many people will be directly impacted by the project?	3	This local neighbourhood can be affected by the health and safety aspects.
Health and Safety	What is the risk to the health and safety of the public or Staff if the project does not proceed?	4	There is some risk to health and safety associated with the potential for building collapse. All structures on-site are completely disconnected from the water system so there is no risk from that aspect.
Legislation	Is the project required for legislative/regulatory compliance?	3	Building Code, possible OHSA
Asset Management	Is the project a high priority for replacement in the asset management plan.	2	The need for eventual decommissioning of the spring infrastructure has been recognized in the multi-year plan for years.
Operational Performance	If the project proceeds (or fails to proceed), what will be the impact on operational performance? Comment on any impact on operating costs, staff time and maintenance.	1	No particular impact.
Financing	Can the cost of investment be leveraged or are there partnership funds available?	2	Reserves
Environment	Does the project address needs impacted by climate change?	1	Not a direct link
Socio-Economic Factors	To what degree does the project support diversity and inclusion Initiatives?	2	No public spaces adversely impacted
Aesthetic Value	To what degree is the aesthetic value of the asset improved?	5	Collapse would have a significant adverse aesthetic impact. It could also be characterized as an eyesore as it deteriorates.
Strategic Plan	Does the project help to meet a Key Result in the Strategic Plan?	1	N/A: Core Service
Public Input	Has the project been identified through public engagement?	3	Some local complaints in the past regarding the state of the building. Aesthetic painting undertaken.

Water Treatment Plant Transformer

22N.6

Priority Score: 76.50

Project Type: Rehabilitation

Growth Related?: No

Estimated Useful Life (years): 50

Priority Level: Very High

Department: Public Works and Engineering

Staff Contact: Matt Prentice

Cash Flow Projection:	2022	2023	2024+
Studies			
In House Engineering			
Design or Engineering			
Communication / Signage			
Construction / Contractor	\$ 20,000	\$ 400,000	
Materials			
Equipment/Misc			
Contingency			
Total	\$ 20,000	\$ 400,000	\$ 0

Costs Incurred to 2022 Year End

Impact on Operating Budget	\$ 0	\$ 0	\$ 0
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Total Project Budget: \$ 420,000

Schedule:

Construction Start Date: 05/01/2022

Substantial Completion or
purchase date: 12/31/2023

Funding Sources:

Water Rates	\$ 30,000
Please Select	\$ 0
Please Select	\$ 0
Please Select	\$ 0
Please Select	\$ 0
Capital Reserve	\$ 0

Description and Rationale:

The existing on-site transformer at the Water Treatment Plant is original equipment (late 1960's) and is due for replacement. Failure of the on-site transformer at this location would create a serious issue due to the long lead time to get a replacement. The plant would have to use the diesel generators for an extended period of time.

Additionally, the Wastewater Treatment Plant has only one transformer, which dates to 2015. During the WWTP Upgrade, there was a plan to utilize 2 smaller transformers, each capable of running the WWTP on minimal function as a contingency, and also large enough to act as a backup for the Water Treatment Plant. However this plan was not implemented due to additional cost.

In 2019, a voltage fluctuation event highlighted the vulnerability of the Water Treatment Plant to transformer failure. No damage occurred to the transformer in that instance, but at first that seemed like a real possibility.

It is intended to hire an electrical engineering consultant to specify a transformer suitable for the Water Treatment Plant, and also suitable as a spare, at least on a temporary basis, for the Wastewater Treatment Plant, then procure the transformer.

Due to limited availability and long delivery times, the transformer will need to be purchased in 2022 for a mid 2023 delivery.

Attach/View Images

Images



Justification for Matrix Values

Score 0 - 5

Justification / Rationale for Rating

People	How many people will be directly impacted by the project?	5	This can affect the water treatment train which affects the entire City
Health and Safety	What is the risk to the health and safety of the public or Staff if the project does not proceed?	5	The inability to treat water would be an adverse condition.
Legislation	Is the project required for legislative/regulatory compliance?	5	Safe Drinking Water Act (specifically Adverse Condition provisions of the regulation)
Asset Management	Is the project a high priority for replacement in the asset management plan.	5	This has been identified on the 10 year plan for some time, and the vulnerability recently emphasized
Operational Performance	If the project proceeds (or fails to proceed), what will be the impact on operational performance? Comment on any impact on operating costs, staff time and maintenance.	5	Electrical supply is key to operational performance
Financing	Can the cost of investment be leveraged or are there partnership funds available?	2	Reserves
Environment	Does the project address needs impacted by climate change?	1	No significant Environmental Impact
Socio-Economic Factors	To what degree does the project support diversity and inclusion Initiatives?	1	No public spaces adversely impacted
Aesthetic Value	To what degree is the aesthetic value of the asset improved?	1	Some improvement in Aesthetics
Strategic Plan	Does the project help to meet a Key Result in the Strategic Plan?	1	N/A: Core Service
Public Input	Has the project been identified through public engagement?	0	None

Roof Rehab WTP

24N.2

Priority Level: C. Medium

Project Type: Maintenance

Department: Public Works and Engineering

Growth Related? No

Division: Water Treatment

Staff Contact: Matt Prentice

Cash Flow Projection:	2023	2024	2025+
Studies			
In House Engineering			
Design or Engineering			
Construction	\$	15,000	\$ 90,000
Materials			
Equipment/Misc			
Contingency			
Total	\$ -	\$ 15,000	\$ 90,000

Description and rationale:
A roof needs study undertaken for the WTP and WWTP in 2020 outlined a roof replacement program going forward. In 2024 roof rehab is proposed at the WTP including the low lift building shown.

Total Project Budget: \$ 105,000

Purchasing Method: Tender

Schedule:

Design Start Date: N/A

Construction Start Date: N/A

Substantial Completion or purchase date: September 1, 2024

Funding Sources:

Water Rates \$ 15,000

Taxation \$ -



Replacement of Flocculation System

22N.12

Priority Score: 65.90

Project Type: Rehabilitation

Growth Related?: No

Estimated Useful Life (years): 50

Priority Level: High

Department: Public Works and Engineering

Staff Contact: Matt Prentice

Cash Flow Projection:

	2022	2023	2024+
Studies			
In House Engineering			
Design or Engineering			
Communication / Signage			
Construction / Contractor	\$ 30,000	\$ 30,000	\$ 30,000
Materials			
Equipment/Misc			
Contingency			
Total	\$ 30,000	\$ 30,000	\$ 30,000

Costs Incurred to 2022 Year End

Impact on Operating Budget \$ 0 \$ 0 \$ 0

Total Project Budget: \$ 90,000

Schedule:

Construction Start Date: 01/01/2022

Substantial Completion or
purchase date: 04/30/2023

Funding Sources:

Water Rates	\$ 30,000
Please Select	\$ 0
Please Select	\$ 0
Please Select	\$ 0
Please Select	\$ 0
Capital Reserve	\$ 0

Description and Rationale:

The flocculation system is a treatment process, ahead of the filters, where coagulation chemical is mixed to pre-treat the water in such a way to allow the filters to remove particulate. It is a critical part of the process, and a flocculation failure requires the associated filter to be taken offline to prevent a formal Adverse condition.

The flocculation equipment (motors and mechanical components) has been operated for four decades, and are due for replacement. This is a multi-year program to replace aging infrastructure critical to the proper operation of the filtration process.

Attach/View Images

Images



Justification for Matrix Values

Score 0 - 5

Justification / Rationale for Rating

People	How many people will be directly impacted by the project?	5	This can affect the water treatment train which affects the entire City
Health and Safety	What is the risk to the health and safety of the public or Staff if the project does not proceed?	4	A flocculation failure requires the associated filter to be taken offline to prevent a formal Adverse condition.
Legislation	Is the project required for legislative/regulatory compliance?	5	Safe Drinking Water Act (specifically Adverse Condition provisions of the regulation)
Asset Management	Is the project a high priority for replacement in the asset management plan.	4	These have been identified on the 10 year plan for some time.
Operational Performance	If the project proceeds (or fails to proceed), what will be the impact on operational performance? Comment on any impact on operating costs, staff time and maintenance.	3	A failure of a flocculator would cause that filter to be off line. This would decrease capacity by 25%, which would be a concern if concurrent with a wet-weather event.
Financing	Can the cost of investment be leveraged or are there partnership funds available?	2	Reserves
Environment	Does the project address needs impacted by climate change?	3	A link to poor raw water quality in wet weather events.
Socio-Economic Factors	To what degree does the project support diversity and inclusion Initiatives?	1	No public spaces adversely impacted
Aesthetic Value	To what degree is the aesthetic value of the asset improved?	2	No adverse impact on aesthetic value
Strategic Plan	Does the project help to meet a Key Result in the Strategic Plan?	1	N:A : Core Service
Public Input	Has the project been identified through public engagement?	1	None

Ultraviolet Unit Replacement

23N.3

Priority Score: **63.50**

Project Type: Rehabilitation
Growth Related?: No
Estimated Useful Life (years): 50

Priority Level: High
Department: Public Works and Engineering
Staff Contact: Matt Prentice

Cash Flow Projection:	2022	2023	2024+
Studies			
In House Engineering			
Design or Engineering			
Communication / Signage			
Construction / Contractor		\$ 300,000	\$ 300,000
Materials			
Equipment/Misc			
Contingency			
Total	\$ 0	\$ 300,000	\$ 300,000

Costs Incurred to 2022 Year End

Impact on Operating Budget	\$ 0	\$ 0	\$ 0
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Total Project Budget: \$ 600,000

Schedule:

Construction Start Date: 01/01/2022

Substantial Completion or
purchase date: 04/30/2023

Funding Sources:

Water Rates	\$ 600,000
Please Select	\$ 0
Please Select	\$ 0
Please Select	\$ 0
Please Select	\$ 0
Capital Reserve	\$ 0

Description and Rationale:

There are four ultraviolet disinfection units at the Water Treatment Plant. They have been in operation for 19 years (since 2003); one per filter.

The manufacturer provided a letter in September 2021, stating this older generation model of the UV system will be retired from active support. The model itself was sold beginning in the year 2000 and has not been sold since 2006; having been supplanted by upgraded models. The City has been put on notice that parts for that model will become less attainable within the next 3 years.

It is intended to replace two units per year in 2023 and 2024.

The WTP Capital Asset Assessment undertaken in 2016 guides the City's 10-year Water Capital Plan. This plan assessed that these units were in good condition at that time (which was accurate). But there was no reasonable way to predict the manufacturers future plans for support at that time.

Attach/View Images

Images



Ultraviolet Unit Replacement

23N.3

Priority Score: 63.50

Justification for Matrix Values

Score 0 - 5

Justification / Rationale for Rating

People	How many people will be directly impacted by the project?	5	This can affect the water treatment train which affects the entire City
Health and Safety	What is the risk to the health and safety of the public or Staff if the project does not proceed?	5	Failure to maintain the UV units would result in a deemed failure to disinfect, which would be an Adverse condition in the regulations.
Legislation	Is the project required for legislative/regulatory compliance?	5	Safe Drinking Water Act (specifically Adverse Condition provisions of the regulation)
Asset Management	Is the project a high priority for replacement in the asset management plan.	2	These were not identified on the 10 year plan. The obsolescence information was only recently received.
Operational Performance	If the project proceeds (or fails to proceed), what will be the impact on operational performance? Comment on any impact on operating costs, staff time and maintenance.	3	Considerable impact of attempting to keep obsolescent units running with parts limitations. Also newer unit controls are better optimized with respect to energy use and dosage.
Financing	Can the cost of investment be leveraged or are there partnership funds available?	2	Reserves
Environment	Does the project address needs impacted by climate change?	2	Link to poor raw water quality in wet weather events. During high colour events optimized UV operation is important.
Socio-Economic Factors	To what degree does the project support diversity and inclusion Initiatives?	1	No public spaces adversely impacted
Aesthetic Value	To what degree is the aesthetic value of the asset improved?	2	No adverse impact on aesthetic value
Strategic Plan	Does the project help to meet a Key Result in the Strategic Plan?	1	N/A: Core Service
Public Input	Has the project been identified through public engagement?	0	None