Rank	Priority Score	Project #	Dept.	Project Name	Budget	Stratgeic Priority
1	83.4	22P.8	Engineering	Alpha Street Reconstruction - Phase 1 - 6th Ave W to 8th Ave W	\$ 35,000	A City that Moves
2	83.0	24P.8	Engineering	Alpha Street Reconstruction - Phase 2 - 8th Ave W to 9th Ave W	\$ 30,000	A City that Moves
3	81.3	24P.1	Engineering	Annual Roads Rehabilitation Program	\$ 700,000	A City that Moves
4	73.9	230.1	Wastewater	Process Electrical (2026)	\$ 45,000	Green City
5	73.3	26N.2	Water	Condition Assessment Municipal Reservoir	\$ 20,000	Green City
6	73.3	260.1	Wastewater	Process Structural Esp Clarifiers	\$ 150,000	Green City
7	70.8	24N.5	Water	Leak Detection Survey	\$ 15,000	Green City
8	68.8	26N.4	Water	Piping Rehabilitation WTP 2026	\$ 250,000	Green City
9	68.8	26N.6	Water	Pump Control Replacements	\$ 200,000	Green City
10	68.8	26N.7	Water	Repalcement Sluice Gates 2026	\$ 350,000	Green City
11	68.7	23N.2	Water	Watermain Capital Reinvestment in Support of County 2nd Ave	\$ 10,000	Green City
12	68.4	220.3	Wastewater	Process Mechanical (2026)	\$ 220,000	Green City
13	67.6	210.1	Wastewater	Collection System Capital Reinvestment	\$ 350,000	Green City
14	67.5	22P.7	Engineering	9th Ave E - Looping Watermain - Ph.1 & Ph.2	\$ 15,000	A City that Moves
15	66.1	22N.2	Water	Cathodic Protection Rehab	\$ 310,000	Green City
16	65.6	160.4	Wastewater	Stormwater Separation Program	\$ 25,000	Green City
17	65.3	22N.1	Water	Cross Connection Control Program	\$ 20,000	Green City
18	65.2	24U.1	Fire	Bunker Gear Replacement	\$ 42,000	Safe City
19	64.8	26N.3	Water	Valve Replacements 2026	\$ 40,000	Green City
20	64.8	26N.5	Water	Instrumentation Replacement	\$ 30,000	Green City
21	64.5	25P.12	Engineering	9th Avenue East - 20th St E to 23rd St E	\$ 150,000	A City that Moves
22	63.5	25P.10	Engineering	9th Ave E - Road Rehabilitation & Watermain Replacement - Superior St to 10th St E	\$ 30,000	A City that Moves

Rank	Priority Score	Project #	Dept.	Project Name	Budget	Stratgeic Priority
23	63.4	24N.2	Water	Facility Maintenance i/c Roof	\$ 65,000	Green City
24	62.9	23N.4	Water	Water Distribution System New Valve Chambers	\$ 250,000	Green City
25	62.9	230.3	Wastewater	WWTP Site Building HVAC and Roof Repairs	\$ 40,000	Green City
26	61.8	26P.1	Engineering	9th Ave E - 15th St E to 16th St E Rehabilition & Watermain Replacement	\$ 100,000	A City that Moves
27	61.8	26P.2	Engineering	Moores Hill Road and Retaining Walls - Reconstruction	\$ 220,000	A City that Moves
28	61.6	24A.3	Information Technology	Software Transformation	\$ 200,000	Service Excellence
29	61.2	26D.6	Parks	Kelso Beach at Nawash Park Playground Replacement	\$ 200,000	City Building
30	60.4	220.1	Wastewater	Clarifier Mechanical Maintenance	\$ 50,000	Green City
31	59.6	26N.1	Water	Water System Model Update & Training	\$ 15,000	Green City
32	59.4	24Q.1	Engineering	Replace/Install New Streetlights - Conventional	\$ 40,000	A City that Moves
33	59.3	260.2	Wastewater	Sanitary Sewer Tracked Camera	\$ 60,000	Green City
34	58.2	24P.6	Engineering	16th St E Pedestrian Tunnel	\$ 5,000	A City that Grows
35	56.3	21N.10	Water	Trunk Main and Valve Chamber Maintenance	\$ 100,000	Green City
36	55.7	25P.13	Engineering	9th Ave E - 32nd St E to Kenny Drain - Reconstruction	\$ 1,500,000	A City that Moves
37	54.7	26B.1	General Government	Digital Message Signs (JMRRC & Bayshore)	\$ 75,000	Service Excellence
38	54.6	24H.6	Arenas - Bayshore	Bayshore Community Centre Roof Repair and Restoration	\$ 93,000	City Building
39	54.6	26N.8	Water	Water Rate Study	\$ 50,000	Green City
40	53.7	26P.4	Engineering	2nd Ave W/Grey Road 1 - 10th St W to 14th St W (675 m)	\$ 50,000	A City that Moves
41	51.1	24Q.4	Engineering	Traffic Controller Replacement	\$ 30,000	A City that Moves
42	51.1	26D.12	Parks	Kinsmen Ball Park North East Diamond Renewal	\$ 40,000	City Building
43	50.1	25P.2	Engineering	4th Avenue West - Reconstruction - Phase 1	\$ 2,500,000	A City that Moves
44	48.3	24U.2	Fire	Small Equipment, Tools and Supplies - Pooled Assets	\$ 5,400	Safe City

Rank	Priority Score	Project #	Dept.	Project Name	Budget	Stratgeic Priority
45	47.4	26P.3	Engineering	8th St E/GR 5 - From end of curb (600 m east of 8th St E) to 20th Ave E	\$ 40,000	A City that Moves
46	45.6	23J.8	OS Police Services	OSPS Window and Door Replacement	\$ 25,000	Safe City
47	45.2	23H.3	Arenas - Bayshore	Bayshore Window and Door Replacement	\$ 30,000	City Building
48	44.6	24P.21	Engineering	Brooke Basin A3 MP - Reach 3 - Easement and Channel Improvements	\$ 300,000	Green City
49	44.2	25P.1	Engineering	5th Avenue East (RW-4) - 700 block - east side	\$ 50,000	A City that Grows
50	43.0	23Q.2	Engineering	Vehicle Detection Installation (wireless traffic sensors)	\$ 30,000	A City that Moves
51	41.8	24P.5	Engineering	20th Street East Culverts (OS-10) - west of 28th Ave E	\$ 100,000	A City that Grows
52	41.7	26V.2	Library	OSNGUPL Library Front Door Replacement	\$ 60,000	City Building
53	41.0	23Q.3	Engineering	New Accessible Pedestrian Signals (APS)	\$ 30,000	A City that Moves
54	40.7	24M.61	Public Works	Water Department Overhead Door Replacement	\$ 20,000	City Building
55	40.3	25J.2	OS Police Services	OS Police Station Air Handling Unit Replacement	\$ 1,540,000	Safe City
56	36.8	26D.10	Parks	Duncan Major Renewal	\$ 150,000	City Building
57	36.0	25M.3	Facilities - Market	Market Building Window & Door Replacement	\$ 15,000	City Building
58	35.6	26D.13	Parks	Kiwanis Soccer Complex Shade Structure	\$ 125,000	City Building
59	34.8	26D.9	Parks	Parkview Playground Replacement	\$ 65,000	City Building
60	34.6	23M.11	Facilities - BBM	BBM Interior Rehabilitation	\$ 15,000	City Building
61	33.3	26M.3	Facilities - CN Station	CN Station AC Units Replacement	\$ 7,000	City Building
62	33.0	26A.1	Information Technology	Computer Capital	\$ 24,600	Service Excellence
63	32.5	26D.1	Parks	Harrison Park Seniors Centre HWH Replacement	\$ 5,000	City Building
64	32.2	26H.9	Arenas - Bayshore	Christie Hare Room Floor Replacement	\$ 40,000	City Building
65	31.6	25M.10	Facilities - BBM	Billy Bishop Museum Accessibility Upgrades	\$ 30,000	City Building
66	31.4	26K.1	Animal Control	Animal Control Shelter Floor Replacement	\$ 25,000	Safe City

Rank	Priority Score	Project #	Dept.	Project Name	Budget	Stratgeic Priority
67	31.0	26A.2	Information Technology	Network Infrastructure	\$ 51,000	Service Excellence
68	30.5	26D.2	Parks	Harrison Park Camp Laundry Ceiling Repairs	\$ 10,000	City Building
69	30.4	26D.8	Parks	St. Georges Utility Facility Upgrades	\$ 50,000	City Building
70	30.2	26D.11	Parks	Duncan McLellan North Dugouts	\$ 60,000	City Building
71	30.1	26H.4	Arenas - Bayshore	Roof Top Unit 11 (SE Concourse) Replacement	\$ 25,000	City Building
72	30.1	26H.8	Arenas - Bayshore	Roof Top Unit 15 (NE Concourse) Replacement	\$ 25,000	City Building
73	29.4	26H.1	Arenas - Bayshore	Floor Scrubber Replacement	\$ 20,000	City Building
74	29.1	26M.1	Facilities - BBM	Billy Bishop Museum HVAC Replacement	\$ 30,000	City Building
75	27.0	261.1	Arenas - JMRRC	Compressor 2 Replacement	\$ 30,000	City Building
76	26.8	261.2	Arenas - JMRRC	Plate and Frame Heat Exchanger Gasket Replacement	\$ 30,000	City Building
77	26.1	26H.5	Arenas - Bayshore	Roof Top Unit 12 (Attack Fitness) Replacement	\$ 25,000	City Building
78	26.1	26H.6	Arenas - Bayshore	Roof Top Unit 13 (Attack Dressing Room) Replacement	\$ 25,000	City Building
79	26.1	26H.7	Arenas - Bayshore	Roof Top Unit 14 (Attack Coaches Room) Replacement	\$ 35,000	City Building
80	26.1	26M.5	Public Works	Public Works Shop Radiant Heater Replacement	\$ 15,000	City Building
81	25.7	26J.1	OS Police Services	OS Police Station Boiler System Valve Replacements	\$ 90,000	Safe City
82	25.4	23P.3	Engineering	8th Street East (RW-22 to RW-25) - 700 block - north side	\$ 90,000	A City that Grows
83	24.5	25V.1	Library	OSNGUPL Masonry Re-pointing	\$ 25,000	City Building
84	23.1	26H.3	Arenas - Bayshore	Unit Heater 2 (East Garage) Replacement	\$ 5,000	City Building
85	22.4	26D.3	Parks	Harrison Park Laundry Facility Building Repointing	\$ 15,000	City Building
86	22.0	26D.5	Parks	Harrison Park Workshop Roof Replacement	\$ 20,000	City Building
87	21.9	26D.4	Parks	Harrison Park Laundry Facility Window and Door Replacement	\$ 15,000	City Building
88	21.4	26M.4	Facilities - TTAG	TTAG Facility Expansion	\$ 500,000	City Building

Rank	Priority Score	Project #	Dept.	Project Name	Budget	Stratgeic Priority
89	21.1	26P.8	Engineering	East OS Master Servicing Study Update (Sydenham Hts. Ph. 1 & 2)	\$ 250,000	A City that Grows
90	18.8	26U.1	Fire	Fire Hall Masonry Repointing & Repainting	\$ 25,000	Safe City
91	18.8	26U.2	Fire	Fire Station Accessory Garage Roof Replacement	\$ 7,000	Safe City
92	18.8	26U.3	Fire	Fire Station Accessory Garage Overhead Door and Entrance Door Replacement	\$ 6,000	Safe City
93	18.4	26D.14	Parks	St. Julien Park Waste Receptacles	\$ 10,000	City Building
94	17.5	26V.1	Library	OSNGUPL Library HWH Replacement	\$ 5,000	City Building
95	13.1	26H.2	Arenas - Bayshore	Brine Pump 2 Replacement	\$ 25,000	City Building
96	N/A	23D.2	Parks	Duncan McLellan Bleacher Repayment	\$ 12,500	City Building