

Multi-Year Capital Plan Update: 2024 - 2028

Owen Sound City Council

December 18, 2023



Agenda

Capital Plan Highlights

Multi-Year Capital Planning: Process and Benefits

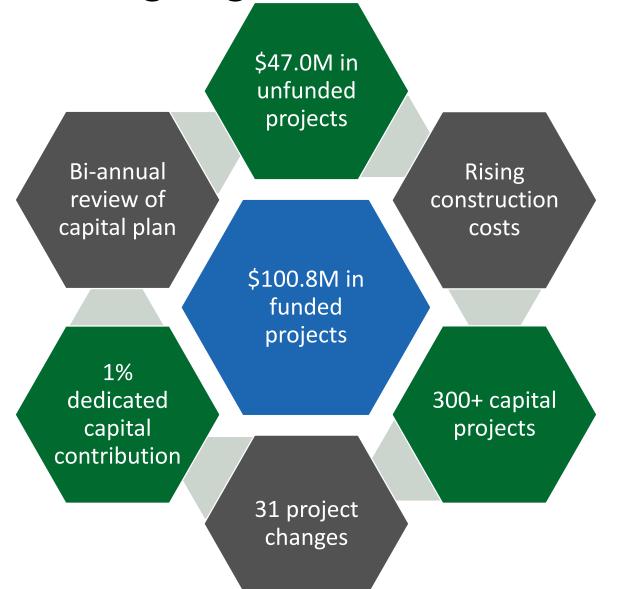
Rising Construction & Material Costs

2023 Capital Report Card

Project Changes



Capital Plan Highlights: 2024 - 2028





Multi-Year Capital Plan: Process and Benefits



Multi-Year Capital Plan Process

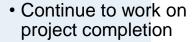
January -June

- Receive updated project pricing
- Prepare budget sheets
- Revise multi-year capital plan to ensure appropriate levels of funding
- Budget Presentations to Committees
- Prep for June budget meeting

June*

- Comprehensive capital plan update to Council
- Provide all project detail sheets
- Review top 20 projects
- In-depth Council questions and discussion about projects

June - December



- Receive updated project pricing
- Prepare budget sheets
- Revise multi-year capital plan to ensure appropriate levels of funding
- Prep for budget update in December

December*

- High-level capital plan update
- Provide new project detail sheets
- Review changes since June meeting
- Provide status updates of projects started, in progress, delayed



^{*} Council may discuss, amend, or remove any project that has been previously approved, so long as a contract has not been entered into by the City

Multi-Year Capital Plan Benefits



Alignment of longer-term goals and objectives with funding plans



Greater certainty for residents about the future direction of taxes



Improved accountability and transparency of long-term spending plan



Flexible allocation of resources over time



Improved resource planning for more complex, multi-year capital projects



Ability to tender projects earlier and receive more favourable pricing

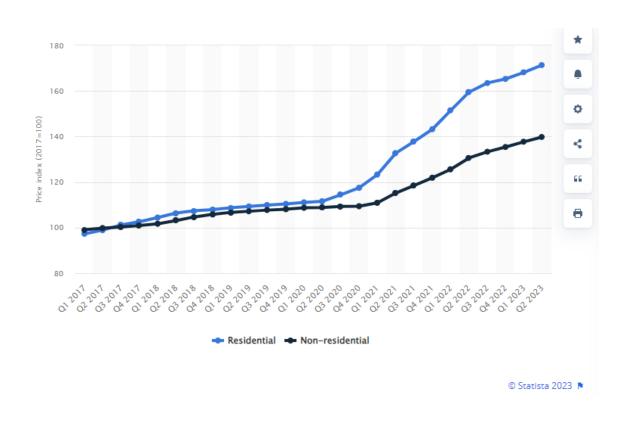


Current Landscape: Rising Construction & Material Costs



Rising Construction & Material Costs

- Non-residential Construction Price Index (Toronto) is 7% higher in Q2 2023 over Q2 2022
- Industrial Product Price Index (October 2022 to October 2023)
 - Machinery & Equipment +2%
 - Cement +10%
 - Plastic & Rubber +1%
 - Furniture & Fixtures 4%
 - Wood & Lumber -14%
 - Products listed above are
 11 27% higher than Jan 2020



Residential and non-residential building construction price index in metropolitan areas of Canada from 1st quarter 2017 to 2nd Quarter 2023, statista.com



Summary of Changes: Since September 2023 Report



2024 Bayshore – 24H.10: Sound System Upgrades (\$23,000)

Downtown – 24C.3: Benches/Street Furniture (\$20,000)

Engineering – 22P.7: 9th Ave E Looping Watermain (\$1,500,000)

Engineering – 22P.8/24P.8: Alpha St Reconstruction (\$9,880,000)

Engineering – 24P.6: 16th St E Pedestrian Tunnel (\$1,399,500)

Engineering – 25P.10: 9th Ave E – Superior St to 10th St E Watermain (\$6,145,300)

Fire – 24U.5: Fire/Emergency Management Drone (\$50,000)

JMRRC – 24I.3: Hot Water Boiler Replacement – Ice Resurfacer Room (\$20,000)

JMRRC – 24I.4: Rink Glass Replacement (\$35,000)

JMRRC – 26I.2: Plate and Frame Re-gasket 1 (\$30,000)

Other Facilities, General – 24M.27: Asset Retirement Obligation Consultant Work (\$35,000)

Other Facilities, TTAG – 24M.28: AHU-2 System Replacement (\$80,000)

Parks – 24D.3: Weaver's Creek Boardwalk Replacement (\$115,000)

Police – 24J.5: 911/Dispatch Centre Renovation (\$732,300)

Strategic Initiatives – 24B.3: Business Planning Tool (\$75,000)

2025 Engineering – 24P.20: 27th St W – 4th Ave W to Outfall (\$660,000)

Engineering – 25P.2: 4th Ave W – 5th St W to 17th St W Reconstruction (\$5,950,000)



2026

Engineering – 25P.12: 9^{th} Ave E – 20^{th} to 23^{rd} St E Construction (\$4,090,000)

Engineering – 25P.3: Pedestrian Crossover – 2nd Ave E, 700 Midblock (\$50,000)

Other Facilities, BBM – 24M.12: Roof West Section Structural Repairs (\$30,000)



2027 Bayshore – 27H.7: BAS Controls Upgrades – Refrigeration Plant (\$60,000)

Bayshore – Thermostat Replacement (\$0)

Engineering – 27P.1: 4th Ave W – 17th St W to 20th St W Reconstruction (\$3,340,000)

Engineering – 27P.2: 3rd Ave E/Grey Road 15 – 10th St E to 12th St E, Phase 1 (\$3,300,000)

Engineering – 27P.3: 28th Ave E Culvert, OS-17 (\$690,000)

Library – 25V.2: Window and Door Replacement (\$75,000)

Library – Main Level Drop Ceiling Installation (\$0)

Other Facilities, TTAG – AHU-4 System Replacement, 3T Basement (\$0)

Other Facilities, TTAG – Masonry Repointing (\$0)

Other Facilities, McQuay Tannery – Doors and Windows Replacement (\$0)

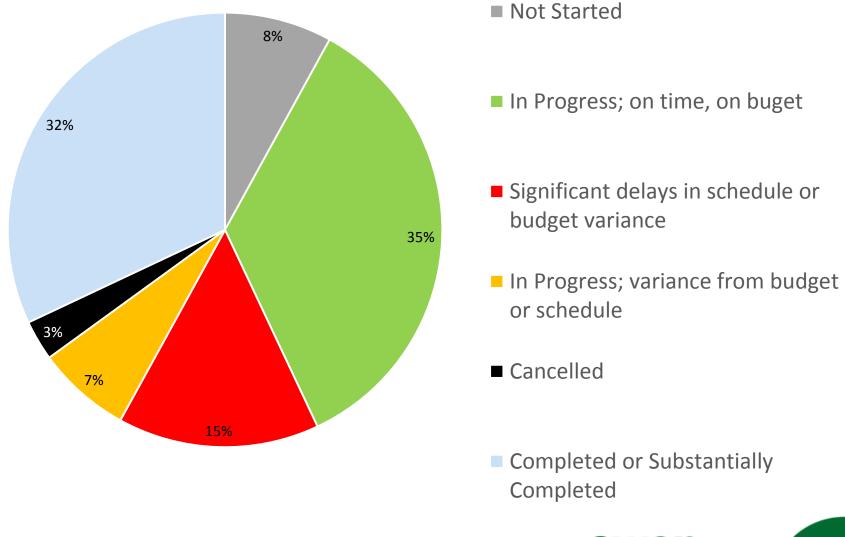
Police – 25J.2: AHU Replacement, Penthouse (\$1,620,000)



2023 Capital Report Card



2023 Capital Report Card



Next Steps



Multi-Year Capital Plan Next Steps

