Department	Project Number	Priority Score	Project	202	26 Budget	2027	Budget	2028 Bı	udget	2029 Budget	203	30 Budget
Animal Control												
Animal Control	26K.1	36.50	Reception / Storage Area Upgrades	\$	25,000							
Animal Control	27K.1	33.50	Furnace and Condenser Replacement			\$	10,000					
Animal Control Total				\$	25,000	\$	10,000	\$	-	\$ -	\$	-
Bayshore												
Bayshore	26H.1	29.40	Floor Scrubber Replacement	\$	20,000							
Bayshore	26H.3	23.10	Unit Heater 2 & 6 Replacement	\$	10,000							
Bayshore	26H.9	31.80	Christie Hare Room Floor Replacement								\$	40,000
Bayshore	28H.1	32.20	Rutherford Hall Floor Replacement								\$	100,000
Bayshore	28H.2	25.40	Ice Resurfacer Room Floor Repairs								\$	60,000
Bayshore	28H.4	32.20	Domestic Hot Water Boiler Replacement					\$ 2	5,000			
Bayshore	28H.5	27.60	Domestic Hot Water Tank Replacement					\$ 2	0,000			
Bayshore	30H.1	43.20	Window and Door Replacement								\$	30,000
Bayshore	30H.2	23.10	Unit Heater Replacement								\$	15,000
Bayshore Total				\$	30,000	\$		\$ 4!	5,000	\$ -	\$	245,000
City Hall												
City Hall	28G.1	33.60	City Hall Carpet Replacement					\$ 5	0,000			
City Hall	28G.2	21.40	City Hall Interior Wall Painting					\$ 2	0,000			
City Hall	28G.3	26.60	City Hall Access Control System Software Replacement					\$ 7	5,000			
City Hall Total				\$	-	\$	-	\$ 14!	5,000	\$ -	\$	-
Downtown												
Downtown	22C.2	63.30	DRP Phase 2 - 1st Ave E (900 Block)	\$	15,000							
Downtown Total				\$	15,000	\$		\$		\$ -	\$	
Engineering												
Engineering	22P.7	67.50	9th Ave E - Looping Watermain - Ph.1 & Ph.2	\$	10,000							
Engineering	22P.8	83.40	Alpha Street Reconstruction - 6th Ave W to 9th Ave W	\$	40,000							
Engineering	22N.3	66.30	32nd St. E East Bayshore Road to 9th Ave. E.	\$	140,000							
Engineering	23P.3	25.40	8th Street East (RW-22 to RW-25) - 700 Block - North Side	\$	90,000	\$	2,500	\$	2,500			
Engineering	25P.13	58.20	16th St. E. Pedestrian Tunnel Rehabilitation	\$	48,545	\$	48,545	\$ 1,38	1,730			
Engineering	24P.20	47.40	27th St W - 4th Ave W to Outfall	\$	650,000	\$	10,000	\$ 1	0,000			
Engineering	25P.4	81.30	Asphalt & Concrete Replacement - Annual Program	\$	700,000	\$	700,000	\$ 70	0,000	\$ 700,000	\$	700,000
Engineering	25P.10	66.00	9th Ave E - Superior St to 10th St E Watermain Replacement	\$	5,835,300	\$	30,000	\$ 3	0,000			
Engineering	25P.2	59.70	4th Ave W - 15th St W to 17th St W (incl. 16th St W - 400 block and 17th St W - 400 block) - Reconstruction	\$	5,400,000	\$	25,000	\$ 2	5,000			
Engineering	25P.12	64.10	9th Ave E - 20th to 23rd St E - Engineering - Construction	\$	385,000	\$ 8,	976,875					
Engineering	28P.5	44.10	9th Ave E - 32nd St E to Kenny Drain - Watermain Replacement, PRV Installation, Road Rehab				•		50,000	\$ 1,500,000		10,000
Engineering	25Q.1	59.00	Replace/Install New Streetlights - Conventional	\$	42,000	\$	45,000		7,000	\$ 50,000		53,000
Engineering	25Q.2	42.60	Vehicle Detection Installation (wireless traffic sensors)	\$	30,000	\$	32,000		5,000	\$ 38,000		40,000
Engineering	25Q.3	41.00	New Accessible Pedestrian Signals (APS)	\$	30,000	\$	32,000		5,000	\$ 38,000		40,000
Engineering	25Q.4	49.90	Traffic Controller Replacement	\$	30,000	\$	32,000	\$ 3	5,000	\$ 38,000	\$	40,000
Engineering	26P.3	47.40	8th St E/GR 5 - From end of curb (600 m east of 8th St E) to 20th Ave E	\$	40,000	\$	400,000	\$	5,000	\$ 5,000		
Engineering	26P.4	53.70	2nd Ave W/GR 1 - 10th St W to 14th St W (675 m)	\$	55,000	\$	550,000	\$ 1	5,000	\$ 15,000		

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Department	Project Number	Priority Score	Project	202	6 Budget	202	7 Budget	2028 1	Budget	202	9 Budget	203	30 Budget
Engineering	26P.5	46.20	Pedestrian/School Crossing Construction - 9th Ave E at 15th St "A" E coordinated with	\$	50,000								
3 3			Connecting Link Project (above)										
Engineering	26P.7	44.20	5th Avenue East (RW-4) - 700 block - east side	\$	75,000	\$	400,000	\$	10,000	\$	10,000		
Engineering	26P.8	21.10	East Side Master Servicing Study	\$	250,000			1					
Engineering	26P.9	40.60	20th Street East Culverts (OS-10) - west of 28th Ave E	\$	100,000	\$	720,000	\$	10,000	\$	10,000		
Engineering	27P.1	60.10	4th Ave W - 17th St W to 20th St W - Reconstruction			\$	3,700,000	\$	20,000	\$	20,000		
Engineering	27P.2	56.30	3rd Ave E/GR 15 - 10th St E to 12th St E - Phase 1			\$	300,000	\$ 3,0	000,000	\$	20,000	\$	20,000
Engineering	27P.3	32.10	28th Avenue East Culverts (OS-17) - north of 20th St E			\$	80,000	\$ 6	550,000	\$	10,000	\$	10,000
Engineering	27P.4	43.20	10th St W - Upper North Side - RW-3B (Connecting Link)			\$	80,000	\$ 6	500,000	\$	15,000	\$	15,000
Engineering	27P.6	46.50	16th St E & 20th Ave E Intersection Upgrading and 20th Ave E Construction - Thompson Centres Servicing Agreement			\$	478,000						
Engineering	28P.1	55.90	3rd Ave E/GR 15 - 12th St E to 14th St E - Phase 2					\$ 3	300,000	\$	3,000,000	\$	20,000
Engineering	28P.2	38.30	9th Avenue East Culvert (OS-15) - south of 32nd St E					\$	35,000	\$	250,000	\$	5,000
Engineering	28P.4	45.50	Transportation Master Plan update					\$ 3	300,000				
Engineering	29P.2	48.20	10th St E - Upper South Side - RW-2A (Connecting Link)							\$	40,000	\$	300,000
Engineering	29P.1	56.30	3rd Ave E/GR 15 - 14th St E to 18th St E - Phase 3 (includes intersection improvements at 15th St E)							\$	600,000	\$	6,000,000
Engineering	29Q.1	61.20	Intersection Upgrading - 10th St. W. and 8th Ave. W.							\$	80,000	\$	429,500
Engineering	26P.2	61.80	Moores Hill Road and Retaining Walls - Reconstruction									\$	220,000
Engineering	30P.2	38.30	4th Ave. W. Bridge over Pottawatomi River									\$	80,000
Engineering Total				\$14	,000,845	\$16	,641,920	\$ 7,3	96,230	\$ 6	,439,000	\$ 7	7,982,500
Environmental Services													
Environmental Services	27R.1	42.30	Transit Terminal Window and Door Replacement			\$	25,000						
Environmental Services Total	271(.1	42.30	Transit Terminal Window and Door Replacement	\$	-	\$	25,000	\$	-	\$	-	\$	-
Facilities Corporate Facility Programs													
Facilities - Corporate Facility Programs	25M.5	19.00	General Facilities Bottle Fill Stations			\$	10,000					\$	10,000
Corporate Facility Programs Total	2011.0	19.00	Control of Control of the Control of Control	\$		\$	10,000	\$		\$		\$	10,000
Billy Bishop Museum						Ť	,	Ť					,
Facilities - Billy Bishop Museum	26M.10	31.60	Accessibility Upgrades	\$	50,000								
Facilities - Billy Bishop Museum	25M.11	34.60	BBM Interior Rehabilitation	\$	15,000	_	15,000	\$	15,000	\$	15.000		
Facilities - Billy Bishop Museum	26M.1	29.10	HVAC Replacement	\$	30,000		10,000	*	.5,000	Ψ	10,000		
Facilities - Billy Bishop Museum	27M.1	14.70	Side Porch Upgrades	† ·	1 0	\$	30,000	1					
Facilities - Billy Bishop Museum	29M.1	14.70	Roof West Section Structural Repairs			1	20,000	1		\$	30,000		
Facilities - Billy Bishop Museum	30M.2	20.20	Window Replacement			1		1		<u> </u>	1000	\$	150,000
Billy Bishop Museum Total		20.20		\$_	95,000	\$_	45,000	\$	15,000	\$_	45,000	\$	150,000
CN Station (Marine and Rail Museu	ım/Tourism)												
	,												
Facilities - CN Station	26M.3	33.30	CN Station AC Units Replacement	\$	7,000								

2026-2030 Multi-year Capital Plan - Summary of Projects

Department	Project Number	Priority Score	Project	202	26 Budget	202	7 Budget	2028	Budget	2029	Budget	2030	Budget
Facilities - CN Station	28M.2	38.30	Exterior Landscaping Repairs & Accessibility Upgrades					\$	50,000				
CN Station (Marine and Rail Muse	eum/Tourism) Total			\$	7,000	\$	-	\$	70,000	\$	-	\$	-
Market Building													
Facilities - Market Building	25M.3	27.20	Door Repairs/Replacement	\$	15,000	\$	15,000						
Facilities - Market Building	30M.1	21.50	Radiator Replacement									\$	34,500
Market Building Total				\$	15,000	\$	15,000	\$	-	\$	-	\$	34,500
Tom Thomson Art Gallery			_										
Tom Thomson Art Gallery	27M.4	31.40	Design for TTAG / Tourism / OSNGUPL Shared Customer Service Area and Entrance			\$	500,000						
Tom Thomson Art Gallery Total				\$	-	\$	500,000		-	\$	-	\$	-
Facilities Total				\$	117,000	\$	570,000	\$	85,000	\$	45,000	\$	194,500
Fire													
Fire	25U.4	61.80	Bunker Gear Replacement	\$	42,000	\$	45,000	\$	30,000	\$	42,000	\$	44,500
Fire	25U.5	42.40	Small Equipment, Tools and Supplies - Pooled Assets	\$	5,400	\$	5,500	\$	5,600	\$	5,700	\$	5,800
Fire	26U.4	60.80	Water Rescue - Ice Commander Suits (x6 units)	\$	5,000								
Fire	26U.1	48.20	Fire Station Renovation and Expansion	\$	1,202,520	\$	3,607,560						
Fire	27U.1	39.90	Mobile Data Terminals Installed in Apparatus			\$	12,000						
Fire	27U.2	51.00	Rope Rescue Equipment			\$	9,000						
Fire	27U.3	48.60	Water Rescue- Survival Suits (x4 units) Life Jackets and PFDs (x12 units)			\$	6,000						
Fire	27U.4	55.00	Automated External Defibrillators (AEDs) (x2 units)			\$	5,000						
Fire	27U.5	38.10	Unit Heater Replacement (x3 Units) - Apparatus Bay			\$	40,000						
Fire	28U.1	48.50	Auto Extrication Device Replacement - Hurst Cutter, Spreader, Ram					\$	40,000				
Fire	29U.1	62.80	Water Rescue - Ice Commander Suits (x6 units) (2029)							\$	5,200		
Fire	29U.2	53.00	Thermal Imaging Camera (2029)							\$	15,000		
Fire	29U.3	73.10	Water Rescue - Inflatable Life Raft							\$	9,500		
Fire Total				\$ 1	1,254,920	\$ 3	,730,060	\$	75,600	\$	77,400	\$	50,300
Information Technology													
Information Technology	26A.1	33.00	Computer Capital - Council iPads and Staff Smart Phones	\$	60,400								
Information Technology	26A.2	31.00	Network Infrastructure	\$	67,000								
Information Technology	26A.4	44.50	Software Transformation - HRIS	\$	163,680	\$	84,320						
Information Technology	26A.5	45.50	Software Transformation - Fire Records Management System	\$	45,000		·						
Information Technology	26A.6	44.50	Software Transformation - ERP	\$	50,000	\$	110,000	\$	610,000	\$	110,000		
Information Technology	27A.1	43.00	Computer Replacement			\$	96,000						
Information Technology	27A.2	43.00	Monitor Replacement			\$	11,000						
Information Technology	27A.4	43.40	Firewall Replacement			\$	14,000			\$	35,000		
Information Technology	27A.5	43.00	Data Storage for Replacement			\$	34,400				·		
Information Technology	27A.6	45.40	Wireless Access Points Replacement			\$	20,000						
Information Technology	27A.3	33.00	Replace Staff Cell Phones (Mobile Technologies)			\$	51,800						
Information Technology	28A.1	24.00	Projectors				· ·	\$	16,000				
Information Technology	28A.2	44.60	Meeting Room Equipment					\$	15,000				
Information Technology	28A.3	41.00	Video Surveillance System Replacement					\$	70,000				
Information Technology	28A.4	44.50	Software Transformation - Mobile Technology + AVL					\$	52,800				
Information Technology	29A.3	46.00	Replace Host Servers							\$	162,700		

Department	Project Number	Priority Score	Project	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Information Technology	30A.1	43.00	Computer Replacement					\$ 121,750
Information Technology	30A.2	43.00	Monitor Replacement					\$ 13,750
Information Technology	26A.1	33.00	Computer Capital - Council iPads and Staff Smart Phones					\$ 66,000
Information Technology	30A.5	44.50	Software Transformation - Asset Management					\$ 110,550
Information Technology	30A.4	30.00	Council Chambers Equipment Replacement					\$ 121,900
Information Technology Total	I			\$ 386,080	\$ 421,520	\$ 763,800	\$ 307,700	\$ 433,950
JMRRC								
JMRRC	271.1	27.00	Compressor 2 Replacement		\$ 30,000			
JMRRC	281.1	35.00	Ice Resurfacer			\$ 130,000		
JMRRC	281.2	26.70	B.A.S. Control Upgrades			\$ 65,000		
JMRRC	291.1	29.40	Floor Scrubber Replacement				\$ 20,000	
JMRRC	291.2	38.00	Plate and Frame Regasket 2				\$ 30,000	
JMRRC	291.3	38.00	Plate and Frame Regasket 3				\$ 30,000	
JMRRC	301.1	36.10	Compressor 1 Replacement					\$ 30,000
JMRRC	301.2	21.80	Roof Section 3-9 Replacement					\$ 453,000
JMRRC	301.3	35.00	Domestic Hot Water Boiler 1 Replacement					\$ 70,000
JMRRC	301.4	35.00	Domestic Hot Water Boiler 2 Replacement					\$ 70,000
JMRRC	301.5	36.00	Natural Gas Refueler					\$ 60,000
JMRRC Total				\$ -	\$ 30,000	\$ 195,000	\$ 80,000	\$ 683,000
Library								
Library	26V.3	30.10	Masonry Repointing	\$ 50,000				
Library	26V.4	27.50	Window and Door Replacement	\$ 125,000				
Library	26V.2	41.70	Entrance Door Replacement	\$ 60,000				
Library	30V.1	23.50	Detailed Electrical and Mechanical Assessment					\$ 25,000
Library Total		23.50						
		23.50		\$ 235,000	\$ -	\$ -	\$ -	\$ 25,000
		23.50		\$ 235,000	\$ -	\$ -	\$ -	\$ 25,000
Parks & Cemetery	250 51						\$ -	\$ 25,000
Parks & Cemetery Parks & Cemetery	25D.51	36.40	Duncan McLellan Field Design and Rehabilitation	\$ 170,000			\$ -	\$ 25,000
Parks & Cemetery Parks & Cemetery Parks & Cemetery	24D.5	36.40 37.10	Duncan McLellan Field Design and Rehabilitation Harrison Park Community Hall Parking Area Upgrades	\$ 170,000 \$ 20,000			\$ -	\$ 25,000
Parks & Cemetery Parks & Cemetery Parks & Cemetery Parks & Cemetery	24D.5 25D.8	36.40 37.10 46.90	Duncan McLellan Field Design and Rehabilitation Harrison Park Community Hall Parking Area Upgrades Tom Williams Washroom Building Replacement	\$ 170,000 \$ 20,000 \$ 60,000			\$ -	\$ 25,000
Parks & Cemetery	24D.5 25D.8 26D.15	36.40 37.10 46.90 49.20	Duncan McLellan Field Design and Rehabilitation Harrison Park Community Hall Parking Area Upgrades Tom Williams Washroom Building Replacement Harrison Park Water Fowl Area Naturalization	\$ 170,000 \$ 20,000 \$ 60,000 \$ 37,000	\$ 310,000		\$ -	\$ 25,000
Parks & Cemetery	24D.5 25D.8 26D.15 26D.16	36.40 37.10 46.90 49.20 42.00	Duncan McLellan Field Design and Rehabilitation Harrison Park Community Hall Parking Area Upgrades Tom Williams Washroom Building Replacement Harrison Park Water Fowl Area Naturalization Kiwanis Soccer Complex Entrance Gate Replacement	\$ 170,000 \$ 20,000 \$ 60,000 \$ 37,000 \$ 5,000			\$ -	\$ 25,000
Parks & Cemetery	24D.5 25D.8 26D.15 26D.16 26D.17	36.40 37.10 46.90 49.20 42.00 40.50	Duncan McLellan Field Design and Rehabilitation Harrison Park Community Hall Parking Area Upgrades Tom Williams Washroom Building Replacement Harrison Park Water Fowl Area Naturalization Kiwanis Soccer Complex Entrance Gate Replacement Harrison Park Rainbow Bridge - OSIM#21	\$ 170,000 \$ 20,000 \$ 60,000 \$ 37,000 \$ 5,000 \$ 80,000	\$ 310,000	\$ 210,000	\$ -	\$ 25,000
Parks & Cemetery	24D.5 25D.8 26D.15 26D.16 26D.17 26D.18	36.40 37.10 46.90 49.20 42.00 40.50	Duncan McLellan Field Design and Rehabilitation Harrison Park Community Hall Parking Area Upgrades Tom Williams Washroom Building Replacement Harrison Park Water Fowl Area Naturalization Kiwanis Soccer Complex Entrance Gate Replacement Harrison Park Rainbow Bridge - OSIM#21 Harrison Park Channel - North Bridge - OSIM#22	\$ 170,000 \$ 20,000 \$ 60,000 \$ 37,000 \$ 5,000 \$ 80,000 \$ 20,000	\$ 310,000		\$ -	\$ 25,000
Parks & Cemetery	24D.5 25D.8 26D.15 26D.16 26D.17 26D.18 26D.2	36.40 37.10 46.90 49.20 42.00 40.50 40.50 21.90	Duncan McLellan Field Design and Rehabilitation Harrison Park Community Hall Parking Area Upgrades Tom Williams Washroom Building Replacement Harrison Park Water Fowl Area Naturalization Kiwanis Soccer Complex Entrance Gate Replacement Harrison Park Rainbow Bridge - OSIM#21 Harrison Park Channel - North Bridge - OSIM#22 Laundry Ceiling Repairs	\$ 170,000 \$ 20,000 \$ 60,000 \$ 37,000 \$ 5,000 \$ 80,000 \$ 20,000 \$ 10,000	\$ 310,000	\$ 210,000	\$ -	\$ 25,000
Parks & Cemetery	24D.5 25D.8 26D.15 26D.16 26D.17 26D.18	36.40 37.10 46.90 49.20 42.00 40.50 40.50 21.90 21.90	Duncan McLellan Field Design and Rehabilitation Harrison Park Community Hall Parking Area Upgrades Tom Williams Washroom Building Replacement Harrison Park Water Fowl Area Naturalization Kiwanis Soccer Complex Entrance Gate Replacement Harrison Park Rainbow Bridge - OSIM#21 Harrison Park Channel - North Bridge - OSIM#22 Laundry Ceiling Repairs Laundry Window and Door Replacement	\$ 170,000 \$ 20,000 \$ 60,000 \$ 37,000 \$ 5,000 \$ 80,000 \$ 20,000 \$ 10,000 \$ 15,000	\$ 310,000	\$ 210,000	\$ -	\$ 25,000
Parks & Cemetery	24D.5 25D.8 26D.15 26D.16 26D.17 26D.18 26D.2 26D.4	36.40 37.10 46.90 49.20 42.00 40.50 40.50 21.90 21.90 22.00	Duncan McLellan Field Design and Rehabilitation Harrison Park Community Hall Parking Area Upgrades Tom Williams Washroom Building Replacement Harrison Park Water Fowl Area Naturalization Kiwanis Soccer Complex Entrance Gate Replacement Harrison Park Rainbow Bridge - OSIM#21 Harrison Park Channel - North Bridge - OSIM#22 Laundry Ceiling Repairs	\$ 170,000 \$ 20,000 \$ 60,000 \$ 37,000 \$ 5,000 \$ 80,000 \$ 20,000 \$ 10,000 \$ 15,000	\$ 310,000	\$ 210,000	\$ -	\$ 25,000
Parks & Cemetery	24D.5 25D.8 26D.15 26D.16 26D.17 26D.18 26D.2 26D.4 26D.5	36.40 37.10 46.90 49.20 42.00 40.50 40.50 21.90 21.90 22.00 74.70	Duncan McLellan Field Design and Rehabilitation Harrison Park Community Hall Parking Area Upgrades Tom Williams Washroom Building Replacement Harrison Park Water Fowl Area Naturalization Kiwanis Soccer Complex Entrance Gate Replacement Harrison Park Rainbow Bridge - OSIM#21 Harrison Park Channel - North Bridge - OSIM#22 Laundry Ceiling Repairs Laundry Window and Door Replacement Workshop Storage Bay Roof and Siding Replacement	\$ 170,000 \$ 20,000 \$ 60,000 \$ 37,000 \$ 5,000 \$ 80,000 \$ 20,000 \$ 10,000 \$ 15,000 \$ 40,000	\$ 310,000	\$ 210,000	\$ -	\$ 25,000
Parks & Cemetery	24D.5 25D.8 26D.15 26D.16 26D.17 26D.18 26D.2 26D.4 26D.5 26D.6	36.40 37.10 46.90 49.20 42.00 40.50 40.50 21.90 21.90 22.00	Duncan McLellan Field Design and Rehabilitation Harrison Park Community Hall Parking Area Upgrades Tom Williams Washroom Building Replacement Harrison Park Water Fowl Area Naturalization Kiwanis Soccer Complex Entrance Gate Replacement Harrison Park Rainbow Bridge - OSIM#21 Harrison Park Channel - North Bridge - OSIM#22 Laundry Ceiling Repairs Laundry Window and Door Replacement Workshop Storage Bay Roof and Siding Replacement Kelso Beach Playground Replacement	\$ 170,000 \$ 20,000 \$ 60,000 \$ 37,000 \$ 5,000 \$ 80,000 \$ 20,000 \$ 10,000 \$ 15,000 \$ 40,000 \$ 450,000	\$ 310,000	\$ 210,000	\$ -	\$ 25,000
Parks & Cemetery	24D.5 25D.8 26D.15 26D.16 26D.17 26D.18 26D.2 26D.4 26D.5 26D.6	36.40 37.10 46.90 49.20 42.00 40.50 40.50 21.90 21.90 22.00 74.70 30.40	Duncan McLellan Field Design and Rehabilitation Harrison Park Community Hall Parking Area Upgrades Tom Williams Washroom Building Replacement Harrison Park Water Fowl Area Naturalization Kiwanis Soccer Complex Entrance Gate Replacement Harrison Park Rainbow Bridge - OSIM#21 Harrison Park Channel - North Bridge - OSIM#22 Laundry Ceiling Repairs Laundry Window and Door Replacement Workshop Storage Bay Roof and Siding Replacement Kelso Beach Playground Replacement St. George's Utility Facility Upgrades	\$ 170,000 \$ 20,000 \$ 60,000 \$ 37,000 \$ 5,000 \$ 80,000 \$ 20,000 \$ 10,000 \$ 15,000 \$ 40,000 \$ 450,000	\$ 310,000	\$ 210,000	\$ -	

Department	Project Number	Priority Score	Project	2026 Budget	2027 Budge	2028 Budget	2029 Budget	2030 Budge
Parks & Cemetery	27D.4	19.80	Westside Shop Roof Replacement		\$ 7,000			
Parks & Cemetery	27D.5	19.80	West Side Boat Launch Canteen Roof Replacement		\$ 10,000			
Parks & Cemetery	27D.6	27.50	Kiwanis Player Bench Structures		\$ 60,000			
Parks & Cemetery	26D.19	40.50	Harrison Park - North Mile Drive Bridge (North) - OSIM#23			\$ 113,000		
Parks & Cemetery	28D.1	29.10	Harrison Park Sr. Centre Furnace Replacement			\$ 15,000		
Parks & Cemetery	28D.10	40.50	East Harbour Boat Launch Bridge - OSIM#26			\$ 54,000		
Parks & Cemetery	28D.11	47.90	St. Julien Park Playground			\$ 155,000		
Parks & Cemetery	28D.2	29.10	Harrison Park Workshop Furnace Replacement			\$ 25,000		
Parks & Cemetery	28D.3	18.80	Harrison Park Shop Roof Replacement			\$ 20,000		
Parks & Cemetery	28D.4	25.80	Kelso Beach at Nawash Park Waste Receptacles			\$ 15,000		
Parks & Cemetery	28D.5	47.90	28th St Tot Lot Playground					\$ 180,00
Parks & Cemetery	28D.6	47.90	Ed Taylor Park Playground			\$ 180,000		
Parks & Cemetery	28D.7	28.50	Trail Design and Signage Standards Development			\$ 25,000		
Parks & Cemetery	28D.8	40.50	Waterfront Trail - Pottawatomi River Bridge - OSIM#06			\$ 34,000		
Parks & Cemetery	28D.9	40.50	Harrison Park - North Mile Drive Bridge (South) - OSIM#24			\$ 97,000		
Parks & Cemetery	29D.1	44.50	Trail Signage Standard Implementation Citywide				\$ 50,000	\$ 50,00
Parks & Cemetery	29D.2	44.50	Harrison Park Campground Security Gate				\$ 20,000	
Parks & Cemetery	30D.1	44.50	Kelso Beach at Nawash Park Parking Lot Upgrades					\$ 75,00
Parks & Cemetery	30D.2	32.70	Harrison Park Community Hall Window and Door Replacement					\$ 43,00
Parks & Cemetery	30D.3	32.70	Harrison Park Senior Centre Window and Door Replacement					\$ 20,00
Parks & Cemetery	30D.4	32.70	Harrison Park Pool Window and Door Replacement					\$ 17,50
Parks & Cemetery	30D.5	18.80	Harrison Park Workshop Interior Door Replacement					\$ 28,00
Parks & Cemetery	30D.6	47.90	Westmount Playground Equipment Replacement					\$ 180,00
Parks & Cemetery	30D.7	20.80	Duncan McLellan Fieldhouse Floor Replacement					\$ 26,20
Parks & Cemetery	30D.8	19.00	Duncan McLellan Exhaust Fan Replacement					\$ 10,40
Parks & Cemetery	30D.9	46.70	Kinsmen Park Bleachers					\$ 20,00
Parks & Cemetery Total				\$ 982,000	\$ 427,000	\$ 987,000	\$ 70,000	\$ 830,10
Police Police	2411	05.70	Dailor Custom Value Danlesoment	Φ 00.000	ı			
Police	26J.1 26J.2	25.70	Boiler System Valve Replacement Rebalance Air System (HVAC)	\$ 90,000 \$ 25,000	¢ 40.000			
Police	27J.3	35.10	OSPS Section 3 Roof Restoration	\$ 25,000	\$ 40,000	+		
Police	27J.4	21.40	AHU Replacement (Penthouse)		\$ 80,000 \$ 80.000		\$ 790,000	
Police	TBD	40.30					\$ 790,000	
Police	27J.5	33.20	OSPS Overhead Door Replacement Facility Lighting LED Conversion					
		36.30	3 0 0		\$ 120,000			
Police	27J.6 28J.1	36.30	Emergency Lighting LED Conversion		\$ 40,000			
Police		23.40	Elevator Upgrades or Replacement			\$ 225,000		
Police	28J.2 29J.1	19.00	Fire Alarm System Replacement			\$ 30,000	ф 275.000	
Police		40.30	OSPS Window and Door Replacement (2029)				\$ 375,000	
Police	29J.2	38.30	Packaged Roof Top HVAC Unit (cells)				\$ 40,000	4522
Police	30J.1	38.30	Boiler System Replacement					\$ 150,00
Police Total				\$ 115,000	\$ 370,000	\$ 1,005,000	\$ 1,205,000	\$ 150,00

Department	Project Number	Priority Score	Project	202	6 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Public Works Building	26M.6	23.40	Roof Section 1 Replacement	\$	385,000				
Public Works Building	26M.7	23.40	Roof Section 2 Replacement	\$	264,000				
Public Works Building	26M.8	23.40	Roof Section 3 Replacement	\$	44,000				
Public Works Building	26M.5	26.10	Radiant Tube Heater Replacement	\$	54,000				
Public Works Building	27M.3	29.50	Hot Water Heater Replacement			\$ 15,000			
Publlic Works Building	30M.2	29.50	Exterior Steel Entrance Door Replacement						\$ 16,600
Public Works Building Total				\$	747,000	\$ 15,000	\$ -	\$ -	\$ 16,600
				٠		•	•	•	
Strategic Initiatives									
Strategic Initiatives	25B.2	37.50	Community Engagement (Citizen Satisfaction Survey) (2026)	\$	25,000				
Strategic Initiatives	26B.1	50.70	Ground Signs - EMD (Bayshore and JMRRC)	\$	75,000				
Strategic Initiatives	26B.3	34.50	Employee Development and Performance Tool (hris TIMING)	\$	25,000				
Strategic Initiatives	27B.1	37.70	Employee Engagement Initiative			\$ 25,000			
Strategic Initiatives	27B.2	42.50	Term of Council Priorities - Strategic Plan (Term)			\$ 15,000			
Strategic Initiatives	29B.1	37.50	Community Engagement (Citizen Satisfaction Survey) (2029)					\$ 25,000	
Strategic Initiatives	29B.2	42.60	Pay Equity and Market Review					\$ 15,000	
Strategic Initiatives	30B.1	23.60	Employee Engagement Initiative						\$ 25,000
Strategic Initiatives	30B.2	24.20	Corporate Website Refresh						\$ 50,000
Strategic Initiatives Total				\$	125,000	\$ 40,000	\$ -	\$ 40,000	\$ 75,000
							•		
Wastewater									
Wastewater	160.4	65.60	Storm Water Separation Program	\$	25,000	\$ 30,000	\$ 25,000	\$ 25,000	\$ 25,000
Wastewater	210.1	61.60	Collection System Capital Reinvestment		<u> </u>			\$ 350,000	\$ 350,000
Wastewater	230.3	56.90	WWTP Site Building, HVAC and Roof Repairs	\$	40,000	\$ 10,000			
Wastewater	230.6	52.00	CLI Approval Requirements		<u> </u>	\$ 40,000			
Wastewater	250.1	61.40	Sanitary Collection System TV Inspection			\$ 60,000		\$ 60,000	
Wastewater	240.3	66.00	Digester Cleanout			,,	\$ 300,000	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Wastewater	260.1	73.30	Process Structural esp Clarifiers	\$	150,000				
Wastewater	260.2	59.30	Sanitary Sewer Portable Tracked Camera	\$	60,000				
Wastewater	220.3	68.40	Process Mechanical i/c Biogas Equipment	\$	220,000				
Wastewater	230.1	73.90	Process Electrical i/c Gas Detection	\$	45,000				
Wastewater	220.1	60.40	Clarifier Mechanical Maintenance	\$	50,000		\$ 50,000		\$ 50,000
Wastewater	210.2	61.00	Minor Pumping Station Rehab	· ·	00/000		\$ 300,000		+ 33/333
Wastewater	220.2/270.2	66.40	WWTP Instrumentation/SCADA			\$ 150,000	ψ 000,000		\$ 40,000
Wastewater	230.2/270.1	69.30	Storage Tank Biosolids Cleanout			\$ 150,000			\$ 150,000
Wastewater	300.1	50.80	27th St. Pumping Station Standby Generator			Ψ 130,000			\$ 50,000
Wastewater Total	300.1	30.00	27th St. 1 diffping Station Standby Generator	\$	590,000	\$ 440,000	\$ 675,000	\$ 435,000	
Habitanata Total				Ψ Ψ	-370,000		<i>₩ 013,</i> 000	- 33,000	Ψ 003,000
Water									
Water	27N.3	63.40	WTP Roof Replacement			\$ 475,200			\$ 93,500
Water	27N.3 22N.2	66.10	Cathodic Protection Rehab	\$	310,000	,	\$ 300,000	\$ 100,000	
	22N.2 21N.10	56.30		\$	100,000	\$ 270,000	\$ 100,000	\$ 100,000	\$ 100,000
Water	+	65.30	Trunk Main and Valve Chamber Maintenance	\$	20,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Water	22N.1		Cross Connection Control Program	Ψ	-	φ 20,000		φ 20,000	
Water	23N.2	68.70	2nd Ave E/Grey Road 5 0 1st St E to 1st St SW	\$	10,000				

2026-2030 Multi-year Capital Plan - Summary of Projects

Department	Project Number	Priority Score	Project	2026	6 Budget	2027 Budge	t 20:	28 Budget	202	9 Budget	203	0 Budget
Water	23N.4	62.90	Water Distribution System New Valve Chambers	\$	250,000							
Water	24N.5	70.80	Leak Detection Survey	\$	15,000				\$	15,000		-
Water	26N.1	59.60	Water System Model Update and Training	\$	15,000				\$	25,000		-
Water	26N.2	73.30	Condition Assessment Municipal Reservoir	\$	20,000				Ψ	20,000		-
Water	26N.3	64.80	Valve Replacement	\$	40,000				\$	40,000		-
Water	26N.4	68.80	Piping rehabilitation/maintenance WTP	\$	250,000				\$	250,000		-
Water	26N.5	64.80	Instrumentation Replacement WTP	\$	30,000		\$	30,000				
Water	26N.6	68.80	Pump Control Replacements (VFD, Soft Start)	\$	200,000							
Water	26N.7	68.80	Replacement of Sluice Gates	\$	350,000							
Water	26N.8	60.90	Building Condition Assessment Implementation	\$	340,000	\$ 340,00) \$	340,000	\$	340,000	\$	340,000
Water	27N.1	57.40	Fire Hydrant Painting			\$ 90,000)				\$	90,000
Water	27N.2	63.80	Fire Hydrant Flow Testing			\$ 50,000)					
Water	22N.10	62.30	SCADA Computer and Software Upgrade						\$	70,000		
Water	29N.7	70.30	Major Pump Replacement						\$	100,000		
Water	24N.6	70.40	Confined Space Equipment						\$	10,000		
Water	30N.1	58.90	Bulk Water Fill Station								\$	50,000
Water	30N.2	59.20	WTP Storage Facility								\$	50,000
Water	29N.8	54.60	Water Rate Study						\$	50,000		
Water Total				\$ 1,	,950,000	\$ 1,345,20) \$	790,000	\$ 1	,120,000	\$	843,500