



Correspondence Items Presented for Information DATE

- 1) Correspondence from Pat Kelly, Owen Sound resident Re:
 - a) Downtown Stakeholder meeting and Vision 2050 Alignment.
 - b) Strategic Plan – Vision 2050 Next Steps.
- 2) Correspondence from National President, Canadian Union of Postal Workers Re: Upcoming Mandate Review of Canada Post Could Affect Jobs and Services in Your Community.
- 3) Correspondence from AMO Re:
 - a) AMO Policy Update - Call to Amplify Automated Speed Enforcement Advocacy, 2026 Ontario Community Infrastructure Fund Allocation.
 - b) AMO Policy Update – AMO’s Response to the Planned Automated Speed Enforcement Ban.
- 4) Correspondence from the Mayor, Town of Wasaga Beach Re: Letter of Support for Collaborative Action on Sustainable Waste Management in Ontario.
- 5) Correspondence from the Deputy City Clerk, City of North Bay Re: Support for Making NORDS Pilot Program Permanent and Expanding Program Eligibility.
- 6) Correspondence from the Municipal Clerk, Township of Woolwich Re: Bill C-61 First Nations Clean Water Act.
- 7) Correspondence from the Director of Legislated Services & City Clerk, City of Kitchener Re: Postage.

Item 1.a

Council Handout – Vision 2050 - Executive Summary

Prepared by Pat Kelly, Sept. 21, 2025

Reflections on the July 28, 2025 River District Stakeholder Meeting highlighted both strengths and missed opportunities. Over 100 participants attended, generating more than 60 ideas for downtown revitalization. However, key gaps were identified including lack of Indigenous leadership, no linkage to Vision 2050, absence of participant evaluation, limited recruitment models, and no unified leadership structure.

Recommendations include: engaging Indigenous leaders, aligning all River District meetings with Vision 2050, launching evaluation surveys, establishing a Community Strategic Leadership Action Team (CSLAT), adopting equity-driven recruitment, and creating a public-facing action tracker.

Gap Analysis Chart

Gap (Current State)	Recommendation (Desired State)
No Indigenous leadership present	Engage SON leaders in future dialogues.
No explicit linkage to Vision 2050	Align River District meetings with Vision 2050.
No participant evaluation	Use surveys after each meeting.
Justice partners absent	Ensure prosecutors, MPP, and justice officials attend.
No unified leadership structure	Establish CSLAT.
Limited recruitment policy	Expand to skills-based, inclusive recruitment models.
No action tracker	Develop a public-facing tracker for accountability.

Suggested Adapted Model for Owen Sound

Action	Linked Vision 2050 Goal	Responsible Partner	Status	Last Updated	Notes
Install public washrooms	Safety & Public Amenities	Public Works / River District Board	In Progress	July 2025	Funding being secured
Sidewalk & tree pod repairs	Infrastructure & Accessibility	Transportation / Public Works	Behind Schedule	June 2025	Weather delays
Downtown trust & safety survey	Engagement & Safety	Communications / City Manager's Office	Planned	Sept 2025	Baseline survey to launch
Quarterly stakeholder dialogues	Participatory Governance	City Manager / External Relations	Ongoing	Aug 2025	Expand to include justice
Vacancy tax review	Downtown Revitalization	Finance / Economic Development / Council	Under Review	Oct 2025	Linked to by-law update

Reflections on the July 28, 2025 River District Stakeholder Meeting

Missed Opportunities for Alignment with Vision 2050

Date: September 21, 2025

Prepared by: Pat Kelly

Downtown Owen Sound Resident & Vision 2050 Volunteer

 pk@patkelly.co |  www.patkelly.co |  LinkedIn: [linkedin.com/in/pat-kelly-b421229](https://www.linkedin.com/in/pat-kelly-b421229)

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Executive Summary

Reflections on the July 28, 2025 River District Stakeholder Meeting – Missed Opportunities for Alignment with Vision 2050

Purpose

To highlight key gaps in the July 28, 2025 River District stakeholder meeting, and provide recommendations to strengthen future engagement while aligning with Owen Sound's Vision 2050 Strategic Plan.

Strengths of the July 28 Meeting

- Over 100 participants engaged.
- Diverse representation from businesses, social services, and municipal staff.
- Respectful, Indigenous-informed dialogue model applied.
- More than 60 ideas generated for downtown revitalization.

Key Gaps Identified

- No Indigenous leadership despite using an Indigenous model.
- No linkage to Vision 2050 (missed alignment with the city's strategic plan).
- No participant evaluation (no surveys or outcome tracking).
- Justice partners absent (despite OSPSB's recommendation).
- No unified leadership structure (CSLAT not established).
- Recruitment limited (equity gap).

Recommendations

- Engage Indigenous leaders in future dialogues (Appendix A).
- Align all River District meetings with Vision 2050 (Appendix B).
- Evaluate outcomes with surveys to measure trust, satisfaction, and engagement (Appendix C).
- Approve and establish a Community Strategic Leadership Action Team (CSLAT) as part of Vision 2050 implementation (Appendix D).
- Adopt improved recruitment models for fairness and diversity (Appendix E).
- Ensure justice partners participate in stakeholder sessions (Appendix F).
- Create a public-facing tracker for action items (Appendix X).

Next Decision Point

On October 6, 2025, Council will consider staff recommendations to approve Vision 2050 and create the Owen Sound Community Strategic Leadership Action Team (CSLAT).

- Approve Vision 2050
- Establish Community Strategic Leadership Action Team (CSLAT)
- Link River District renewal to Vision 2050
- Demonstrate reconciliation and inclusive governance
- Build lasting trust through transparency, accountability, and equity

Letter to Council

Dear Mayor and Members of Council,

Please find attached my reflections on the July 28, 2025 River District stakeholder meeting. I respectfully request:

1. That this correspondence be added to the agenda for the October 6, 2025 Council meeting.
2. That Council, in consultation with staff, provide a formal written response before the next meeting of Council.

This is an opportunity to approve Vision 2050, establish the Community Strategic Leadership Action Team (CSLAT), link River District renewal to Vision 2050, demonstrate reconciliation and inclusive governance, and build lasting trust through transparency, accountability, and equity.

Sincerely,

Pat Kelly

Owen Sound Resident, Volunteer – Vision 2050

Gap Analysis Chart

Gap (Current State)	Recommendation (Desired State)
No Indigenous leadership present	Engage SON leaders in future dialogues.
No explicit linkage to Vision 2050	Align River District meetings with Vision 2050.
No participant evaluation	Use surveys (e.g., SurveyMonkey) after each meeting.
Justice partners absent	Ensure prosecutors, MPP, and justice officials attend future sessions.
No unified leadership structure	Establish CSLAT.
Limited recruitment policy	Expand to skills-based, inclusive recruitment models.
No action tracker	Develop a public-facing tracker for accountability.

Appendix A – Indigenous Leadership

The July 28 meeting used an Indigenous-informed model, but no Indigenous leaders were invited.

- Why this matters: Doing so would demonstrate reconciliation commitments and build trust with SON communities.
- Next Step: Support staff to initiate dialogue with SON leaders for future sessions.

Appendix B – Alignment with Gap Analysis Chart (Vision 2050 & Stakeholder Meeting)

Expanded table aligning Vision 2050 priorities with meeting outcomes and gaps.

- Why this matters: Without alignment, Vision 2050 risks being sidelined.
- Next Step: Explicitly frame River District dialogues within Vision 2050.

Appendix C – Evaluation Design

Attendance alone does not measure trust or progress. A reliable survey approach is required.

- Why this matters: Outcome data provides an evidence base for decisions.
- Next Step: Launch baseline survey in Fall 2025 and repeat annually.

Appendix D – Community Strategic Leadership Action Team (CSLAT)

A governance structure to ensure Vision 2050 implementation is transparent, accountable, and community-led.

Mandate

- Ensure and build capacity for skilled community leadership that champions and provides content expertise, knowledge translation, communication, transparency, accountability, and evaluation, overseeing implementation of Vision 2050.
- Monitor progress on strategic priorities.
- Report quarterly to Council and annually to the public.
- Serve as a bridge between Council, staff, and the community.

Membership

- Use a skills-based matrix to recruit and retain: residents, business owners, socialservice leaders, cultural representatives, Indigenous partners, youth, and councillors.

Leadership Team:

- Co-chaired by the Mayor and one community representative with relevant content expertise. Selected via short public recruitment, based on the skills matrix, with candidate selection guided by public input and inclusion of diverse perspectives.

Executive Committee:

- Representing each of the Strategic Priorities for Vision 2050, with co-chairs for each priority area: one community representative with content expertise and one City staff member.
- Indigenous Representation: To be determined in consultation with Saugeen Ojibway Nation (SON).

Structure & Tools:

- Project charters for key initiatives.
- RACI model to clarify roles (Responsible, Accountable, Consulted, Informed).
- Public-facing dashboard to track commitments (see Appendix X).

Why this matters: A CSLAT embeds accountability, builds skilled leadership capacity in the community, and prevents Vision 2050 from 'sitting on a shelf.'

Next Step: Approve CSLAT on October 6, 2025, as part of the Vision 2050 staff recommendations.

Appendix E – Recruitment Models

Owen Sound currently relies on résumé-based recruitment for committee vacancies. This narrows participation and weakens diversity.

Why this matters: Best practices from King and Guelph show equity-driven recruitment strengthens capacity, builds trust, and improves representation.

Next Step: Revise Owen Sound's policy to include outreach, equity criteria, and training supports. Link recruitment improvements to Vision 2050 KPIs.

Appendix F – Police Services Recommendation

On April 23, 2025, OSPSB passed a motion requesting justice partners (police, prosecutors, MPP) be included in stakeholder meetings.

Why this matters: Downtown safety is intertwined with justice and enforcement.

Next Step: Ensure justice partners are included in all future River District dialogues.

Appendix X – Tracker Models & Best Practices

Summary of Evidence-Informed Models

- Envisio: Municipal Dashboards (Canada & International) – Used by Canadian municipalities to publish public-facing dashboards tracking strategic goals, actions, and progress with clear visuals and regular updates.
- Envisio: Performance Reporting Framework – Outlines how to define goals, select meaningful indicators, report on both successes and challenges, and schedule regular updates.

Principles for a Public Action Tracker

- Strategic alignment to Vision 2050.
- Regular updates (quarterly or semi-annual).

- Accessible metrics (quantitative and qualitative).
- Visual clarity (progress bars and simple legends).
- Transparency about delays and challenges.
- Public input and feedback options.
- Named accountability for each action.
- Accessible, mobile-friendly platform.

Suggested Adapted Model for Owen Sound

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Action	Linked Vision 2050 Goal	Responsible Partner	Status	Last Updated	Notes
Install public washrooms	Safety & Public Amenities	Public Works / River District Board	In Progress	July 2025	Funding being secured
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Vacancy tax review	Downtown Revitalization	Finance / Economic Development / Council	Under Review	Oct 2025	Linked to by-law update

Dashboard View

Briefing Note – Sept. 24 Ad Hoc Committee

Written by Pat Kelly, Owen Sound

Sept. 23rd, 2025

Purpose

To express strong support for staff's work on Vision 2050, encourage Council to adopt the final draft and conclude Ad Hoc's role, and set the stage for establishing a Community-led Strategic Leadership Team (CSLAT) that blends staff, Council, community expertise, and residents' lived experiences.

Opening

- Staff have delivered a thoughtful, strengthened Vision 2050 — refining the draft, embedding principles of trust, accountability, inclusivity, and respect, and adding measurable outcomes.
- This is a real step forward in transparency and accountability.
- Ad Hoc's role was to guide the process to this point. Staff have delivered. Now it's time to shift into implementation and community leadership.

Why the Shift Matters

Net Promoter Score – Owen Sound

- The baseline Net Promoter Score (NPS) for Owen Sound is –15, drawn from the 2021 Citizen Satisfaction Survey conducted by Forum Research.
- This baseline is carried into the Vision 2050 Long-Term Strategic Plan (Attachment 2 – Metrics, Staff Report CM-25-029, Sept. 24, 2025) as the starting point for tracking progress.
- The same appendix cites a Canadian municipal comparator average of –2 (municipalities under 250,000 population).
- Put plainly, mistrust outweighs trust. Unless we change how we engage, Vision 2050 risks becoming another “shelf plan.”
- The staff report defers governance decisions until 2026, after the election. That creates a gap: how do we build trust now and sustain momentum into the next term?

Questions to Reinforce Engagement, Trust, Respect, and Sustainability

1. Engagement – How can the future Strategic Leadership Team embed creative, ongoing engagement methods so participation feels real, not symbolic?
2. Trust & Respect – With an NPS baseline of -15, what early, visible actions will be prioritized in 2026 to show residents Vision 2050 is a living plan?

3. Transparency – Annual reports are promised. Will they be written in plain language and distributed widely beyond Council chambers?

4. Sustainability – How will technical expertise (climate, housing, mobility, culture, safety) be balanced with residents' lived experience to ensure inclusive, practical solutions?

5. Budget & Resourcing – Of the \$100K allocation, what portion will support direct community-led projects that advance Vision 2050 priorities, and how will those funds be made easy to apply for – including youth and other equity-deserving groups - transparent and accessible?

Closing

- Ad Hoc's mandate is complete. Staff have done their job and done it well.
- The next step is to recruit a Community-led Strategic Leadership Team (CSLAT) with:
 - Content expertise (climate, housing, mobility, culture, safety)
 - Council and staff insight (to connect decisions to resources and governance)
 - Residents' lived experience (to keep the plan grounded in reality)
 - Capacity-building in public engagement and communications skills, so the team — and the City more broadly — can improve how it connects with residents and rebuilds trust.

- This blended team will ensure Vision 2050 implementation is credible, transparent, and sustainable.

Recommendation: That Ad Hoc endorse the Vision 2050 final draft, recognize staff's work, and conclude its role so recruitment for a Community-led Strategic Leadership Team can begin.

Respectfully submitted and request to be circulated to the Ad Hoc Steering Committee and staff prior to Sept. 24th, 2025 9AM meeting.

BY EMAIL AND MAIL

September 24, 2025

Mayor Ian Boddy

City of Owen Sound
808 2nd Ave E
Owen Sound ON N4K 2H4

Dear Mayor Boddy,

Re: Upcoming Mandate Review of Canada Post Could Affect Jobs and Services in Your Community

I am writing you to let you know that the Federal Government is planning a mandate review of Canada Post from October 2025 to March 2026. At this time, we do not have details regarding the format, process or terms of reference. We are very concerned that there is no guarantee of public or stakeholder consultation ([please see enclosure](#)).

I had written you earlier this year about the Industrial Inquiry Commission (IIC) launched to review negotiations between Canada Post and our union. Unfortunately, it examined issues that were beyond collective bargaining and made some recommendations for drastic service cuts. Notably, these were in the form of post office closures and to resume conversion to community mailboxes – something the first Liberal Government after Harper was elected to stop.

CUPW's recommendations for expanded services, including things like postal banking, seniors check ins, community hubs, the reinstatement of an improved Food Mail Program, were rejected as a means to immediately address the financial challenges faced by Canada Post. This, despite the fact that many individuals, municipalities and organizations have supported our efforts over the years.

Canada Post also used the IIC to set up its demands for regulatory changes that could form the basis of the mandate review. We believe that regulatory changes should only be examined after Canada Post returns to stabilized operations, the full impact of the January 2025 stamp price increase is realized, and when parcel volumes reflect sectoral demand.

Canadians deserve to have their say on a public service they own. Our Federal Government must respect their voice, their needs, their communities, including those in rural, remote and Northern locations, workers and their rights, and safeguard public services and jobs – not try to quietly erode them.

I am asking your municipality to:

- 1) Pass a resolution asking for a delay on this mandate review,
- 2) Ask the Government to commit to a fully transparent, public process involving input and hearings from all stakeholders in all regions, and;
- 3) Make a written and/or oral submission to the upcoming mandate review – if you have the capacity and depending upon how the review is structured.

Should you have any questions or concerns, please feel free to reach out to me via Vanessa Murenzi at vmurenzi@cupw-sttp.org

Thank you for your attention to this matter.

Sincerely,

Jan Simpson

National President

Canadian Union of Postal Workers

Encl.

PS - We are pleased to see some municipal-level pushback around the unilateral change in delivery practice for the red flags on rural mailboxes. This has raised concerns, in particular for elderly residents and those with mobility issues, who now have to go to their mailbox to check for mail.

c.c.:

National Executive Board

Regional Executive Committees

CUPW Locals

CUPW Specialists

/mlg cope 225

Appendix A

Canada Post Corporation Review

Notionally, public consultations may be undertaken to consider the Canadian Postal Service Charter (2009) and to get a pulse on Canadians' needs and use of the postal service. Should engagement be necessary, the goal would be obtain [sic] views from Canadians and stakeholders to redefine the government's service-oriented vision for Canada Post, in a context where the postal industry landscape has changed, the needs of Canadians have evolved, and the volume of mail and letters has declined significantly to the point where Canada Post's sustainability has been undermined.

Source: Secretariat, Treasury Board of Canada. 2025. "Consulting with Canadians."

[Canada.ca](https://www.canada.ca)

<https://www.canada.ca/en/government/system/consultations/consultingcanadians.html>.

Accessed September 5, 2025. Search term "Canada Post Corporation Review"

Federal Government Plan: Canada Post Corporation Review

WHEREAS the Federal Government has announced a planned Canada Post Corporation Review from October 1, 2025 to March 31, 2026 as follows:

Notionally, public consultations may be undertaken to consider the Canadian Postal Service Charter (2009) and to get a pulse on Canadians' needs and use of the postal service. Should engagement be necessary, the goal would be obtain [sic] views from Canadians and stakeholders to redefine the government's service-oriented vision for Canada Post, in a context where the postal industry landscape has changed, the needs of Canadians have evolved, and the volume of mail and letters has declined significantly to the point where Canada Post's sustainability has been undermined.¹

WHEREAS the current plan does not ensure that there will be any public consultation or engagement with all stakeholders, and the process and terms of reference for the mandate review have yet to be announced.

WHEREAS the recent Industrial Inquiry Commission report recommended service cuts in the form of post office closures and the reintroduction of the community mailbox conversion plans of the last Federal Conservative government.

WHEREAS it will be crucial for the mandate review to hear the views from municipalities on key issues, including maintaining Canada Post as a public service, the importance of maintaining the moratorium on post office closures, improving the Canadian Postal Service Charter, home mail delivery, parcel delivery, keeping daily delivery, improving postal banking, greening Canada Post, EV charging stations, food delivery, improving delivery to rural, remote and Indigenous communities, and developing services to assist people with disabilities and help older Canadians to remain in their homes for as long as possible – and at the same time, helping to ensure that good jobs stay in their communities and that Canada Post can remain financially self-sustaining.

THEREFORE, BE IT RESOLVED that (name of municipality) formally writes the Minister of Government Transformation, Public Works and Procurement, Joël Lightbound, to demand that no mandate review takes place until Canada Post returns to stabilized operations, until the full impact of the stamp price increase is realized, and until parcel volumes reflect sectoral demand.

THEREFORE, BE IT RESOLVED that (name of municipality) will include in its letter to Minister Lightbound that any review of Canada Post and the Canadian Postal Service Charter must be done through a full and thorough transparent public review of Canada Post, including public hearings, with all key stakeholders, in every region of Canada.

THEREFORE, BE IT RESOLVED that (name of municipality) will make a written submission and/or participate in hearings to provide input in the upcoming mandate review of Canada Post.

¹ Secretariat, Treasury Board of Canada. 2025. "Consulting with Canadians." Canada.ca. <https://www.canada.ca/en/government/system/consultations/consultingcanadians.html>. Accessed September 5, 2025. Search term "Canada Post Corporation Review"

MAILING INFORMATION

1) Please send your resolution to the Minister responsible for Canada Post, and your Member of Parliament:

- Joël Lightbound, Federal Minister of Government Transformation, Public Works and Procurement, House of Commons, Ottawa, Ontario, K1A 0A6
- Your Member of Parliament

Note: Mail may be sent postage-free to any member of Parliament. You can get your MP's name, phone number and address by going to the Parliament of Canada website at <https://www.ourcommons.ca/Members/en>

2) Please send copies of your resolution to:

- Jan Simpson, President, Canadian Union of Postal Workers, 377 Bank Street, Ottawa, Ontario, K2P 1Y3
- Rebecca Bligh, President, Federation of Canadian Municipalities, 24 Clarence St, Ottawa, Ontario, K1N 5P3



AMO Policy Update – Call to Amplify Automated Speed Enforcement Advocacy, 2026 Ontario Community Infrastructure Fund Allocation

Top Insights

- AMO continues to advocate to the province to work with municipalities on the effective use of **Automated Speed Enforcement** as a proven tool for improving road safety. AMO is sharing tools to help municipalities across the province amplify this advocacy.
- The province has announced allocation of its 2026 \$400 million **Ontario Community Infrastructure Fund**, with an increase to the minimum grant threshold.

Call to Amplify Automated Speed Enforcement Advocacy

Following the province’s decision to enable Automated Speed Enforcement (ASE) in 2019, there is real evidence that it is an effective and evidence-based tool for improving road safety in our communities.

AMO has been engaging with municipalities and stakeholders to understand the impact of the program across the province. The Ontario Association of Chiefs of Police [released a statement](#) earlier today supporting the use of ASE tools as an important element in enhancing traffic safety.

AMO calls on Premier Ford and Minister Sarkaria to work with municipalities and AMO to ensure the effective use of ASE and to improve public understanding of its importance to road safety.

For municipalities, AMO has developed a social media toolkit ([Images](#) and [Canva Templates](#)), [MPP letter template](#), and [resolution template](#) to support this advocacy with the province.

2026 Ontario Community Infrastructure Fund Allocation

2026 Ontario Community Infrastructure Fund allocation notices were sent to eligible municipalities on Tuesday, September 16th. The

province's [announcement](#) confirmed it is allocating the previously announced \$400 million provincial investment.

Under [the program](#), the province is providing \$400 million to 423 small, rural and northern communities for core municipal systems such as roads, bridges, water and wastewater. The province has also increased the minimum grant amount for municipalities to \$125,000 from \$100,000, which reflects the higher cost of building and the need for more infrastructure investment.

AMO welcomes the province's infrastructure investment and an increase to the minimum grant. As a predictable and reliable source of infrastructure investment, this fund is critical to enabling municipalities across the province to deliver the services Ontarians depend on.

An online version of this Policy Update is also available on the [AMO Website](#).

*Disclaimer: The Association of Municipalities of Ontario (AMO) is unable to provide any warranty regarding the accuracy or completeness of third-party submissions. Distribution of these items does not imply an endorsement of the views, information or services mentioned.

Association of Municipalities of Ontario

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155 University Ave Suite 800 | Toronto, ON M5H 3B7 CA

Christina McLean

From: Briana Bloomfield
Sent: September 26, 2025 12:21 PM
To: Christina McLean
Subject: FW: AMO Policy Update - AMO's Response to the Planned Automated Speed Enforcement Ban

Info pack.

Briana Bloomfield
City Clerk
Corporate Services Department

City of Owen Sound
808 2nd Ave East, Owen Sound, ON N4K 2H4
519-376-4440 ext. 1247
bbloomfield@owensound.ca
www.owensound.ca



From: AMO Policy <policy@amo.on.ca>
Sent: Friday, September 26, 2025 9:48 AM
To: Clerks <Clerks@owensound.ca>
Subject: AMO Policy Update - AMO's Response to the Planned Automated Speed Enforcement Ban

External sender <policy@amo.on.ca>

Make sure you trust this sender before taking any actions.



AMO Policy Update – AMO's Response to the Planned Automated Speed Enforcement Ban

Top Insights

- Premier Ford announced a province-wide ban on municipal automated speed enforcement (ASE) cameras, which will be included in a fall Bill and, if passed, would take effect upon Royal Assent.
- AMO is disappointed with the decision, highlighting that ASE cameras have a proven record of increasing road safety, free up police to focus on other crimes, and are paid for by speeders, not taxpayers. A ban is provincial over-reach.
- AMO will advocate against the ban. It will also gather data from municipalities to quantify the ban's financial impact. This data will be used to request that the province fund the costs.

AMO's Response to the Planned Automated Speed Enforcement Ban

Yesterday, Premier Ford [announced](#) a province-wide ban on municipal ASE cameras. The ban, to be introduced in a fall Bill, would take effect upon Royal Assent if passed. Other elements of the plan include:

- Requirements for signs. Municipalities with existing ASE cameras in school zones must install large new signs to slow down drivers by mid-November 2025, with permanent, large signs with flashing lights to be in place by September 2026.
- A new provincial fund. A fund will be created for impacted municipalities to implement traffic calming road improvements, such as speed bumps, roundabouts, and signage, as well as public education initiatives.

AMO is disappointed the Premier is taking steps to ban municipal ASE. There is strong evidence showing that ASE cameras work. People slow down, making our roads safer and protecting all of us – especially kids. We all care about road safety, but we also care about community safety. ASE also frees up police to focus on high priority crime, which is what Ontarians want. Speeders – not taxpayers – pay the cost. If there's an issue of fairness or how the cameras are used, municipalities with AMO can work together with the

province to address it. We can have safer streets, efficient enforcement, and fair enforcement. Further, municipalities need a broad range of tools to improve road safety. We are also concerned about continued provincial over-reach. This should be a local decision. Municipalities are an accountable, elected order of government.

AMO will continue to engage with the Ministry of Transportation, sharing our sector's concerns about a province-wide municipal ban and offering advice on potential program improvements. We will also provide comments to the Bill's Standing Committee. Our goal is to advocate for working with the province to improve – not ban – the ASE program.

As a next step, we will ask municipalities with ASE programs for data to quantify the financial impact of a ban, which will support our request for the province to fund the costs of their imposed ban if it proceeds.

An online version of this Policy Update is also available on the [AMO Website](#).

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155 University Ave Suite 800 | Toronto, ON M5H 3B7 CA



TOWN OF WASAGA BEACH

30 Lewis Street, Wasaga Beach
Ontario, Canada L9Z 1A1
Tel (705) 429-3844
mayor@wasagabeach.com

OFFICE OF THE MAYOR

September 19, 2025

To: All Ontario Municipal Councils

BY EMAIL ONLY

Dear Ontario Municipal Councils,

RE: Resolution from the Town of Wasaga Beach – Letter of Support for Collaborative Action on Sustainable Waste Management in Ontario

Please be advised that the Council of the Town of Wasaga Beach, during their September 11, 2025, Council meeting, and at the request of the Municipality of Tweed, passed the following resolution regarding Collaborative Action on Sustainable Waste Management in Ontario.

That the Council of the Town of Wasaga Beach supports the Municipality of Tweed's correspondence titled "Collaborative Action on Sustainable Waste Management in Ontario"; and

That this Council urges the Government of Ontario to:

1. Establish a provincial working group consisting of representatives from municipalities, the Provincial and Federal governments, and manufacturing/industry partners;
2. Commit to exploring and implementing clean incineration technologies, enhancing recycling programs, and adopting other innovative waste management strategies;
3. Take immediate steps to reduce the environmental impact of waste disposal across Ontario in a manner that is equitable, efficient, and future-focused;

And further that a copy of this resolution be forwarded to:

- Premier Doug Ford;
- The Minister of the Environment, Conservation and Parks;
- Leaders of the opposition parties;
- Local MPP(s);
- The Association of Municipalities of Ontario (AMO);
- The Municipality of Tweed; and
- The County of Simcoe

Your favorable consideration of this matter is appreciated.



TOWN OF WASAGA BEACH

30 Lewis Street, Wasaga Beach
Ontario, Canada L9Z 1A1
Tel (705) 429-3844
mayor@wasagabeach.com

OFFICE OF THE MAYOR

Should you have any questions, please contact me at mayor@wasagabeach.com or (705) 429-3844 ext. 2225.

Sincerely,

Brian Smith
Mayor, Town of Wasaga Beach

/mps

cc: Premier Doug Ford;
The Minister of the Environment, Conservation and Parks;
Leaders of the opposition parties;
Local MPP(s);
The Association of Municipalities of Ontario (AMO);
The Municipality of Tweed; and
The County of Simcoe



The Corporation of the
City of North Bay

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OFFICE OF THE CITY CLERK
Direct Line: (705) 474-0626, ext. 2522
Fax Line: (705) 495-4353
E-mail: veronique.hie@northbay.ca

August 13, 2025

Honourable Greg Rickford
Minister of Northern Development
Suite 400
160 Bloor Street
Toronto, ON M7A 2E6

Dear Hon. Greg Rickford:

This is Resolution No. 2025-279 which was passed by Council at its Regular Meeting held Tuesday, August 12, 2025.

Resolution No. 2025-279:

"Whereas the Northern Ontario Resource Development Support (NORDS) pilot program was introduced to help Northern Ontario municipalities address infrastructure pressures resulting from natural resource sector activities;

And Whereas the program has been well received and has allowed municipalities, such as the City of North Bay, to strategically accumulate multi-year allocations in order to support large-scale infrastructure initiatives critical to community development and economic growth;

And Whereas the City of North Bay recognizes the importance of modern, safe, and efficient infrastructure to support economic growth and industrial competitiveness;

AND WHEREAS the Seymour Street Widening project from Station Road to Wallace Road, including a signalized intersection, is a critical continuation of the intersection improvement at Hwy 11/17 and Seymour Street, directly supporting a high-value industrial zone;

And Whereas this arterial corridor enables key sectors such as mining, forestry, construction, and manufacturing to receive and ship goods efficiently, impacting markets provincially and beyond;

And Whereas the updated total Seymour Street Widening project budget of approx. \$11 million includes contributions from multiple funding programs such as NORDS (\$2 million) and OCIF (\$4,259,448).

Therefore Be It Resolved That the Council of the City of North Bay strongly urges the Government of Ontario to make the Northern Ontario Resource Development Support (NORDS) program a permanent fixture of its support to Northern municipalities;

And Further Be It Resolved That the Province consider expanding program eligibility to recognize the significant impact that agricultural equipment and operations have on municipal infrastructure, particularly in rural communities;

And Further Be It Resolved That the Council of the City of North Bay formally supports the principle of stacking (accumulating) funding from multiple grant and infrastructure programs to advance strategic capital works, such as the Seymour Street Widening project, and requests continued flexibility from higher levels of government to enable effective financial planning and timely delivery of large-scale municipal infrastructure initiatives;

And Further Be It Resolved That a copy of this resolution be forwarded to the Minister of Northern Development, the Minister of Agriculture, Food and Agribusiness, the Minister of Infrastructure, the Minister of Natural Resources, Nipissing MPP Victor Fedeli, the Association of Municipalities of Ontario (AMO), the Federation of Northern Ontario Municipalities (FONOM), the Northwestern Ontario Municipal Association (NOMA), Rural Ontario Municipal Association (ROMA) and all Northern Ontario municipalities for their awareness and support."

Yours truly,



Veronique Hie
Deputy City Clerk

VH/ck

cc: Minister of Agriculture, Food and Agribusiness
Minister of Infrastructure
Minister of Natural Resources
Nipissing MPP, Victor Fedeli
Association of Municipalities of Ontario (AMO)
Federation of Northern Ontario Municipalities (FONOM)
Northwestern Ontario Municipal Association (NOMA)
Rural Ontario Municipal Association (ROMA)
Northern Ontario Municipalities



THE TOWNSHIP OF
WOOLWICH

BOX 158, 24 CHURCH ST. W.
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COUNCIL/CAO/CLERKS FAX 519-669-1820
PLANNING/ENGINEERING/BUILDING FAX 519-669-4669
FINANCE/RECREATION/FACILITIES FAX 519-669-9348

September 26, 2025

Prime Minister
Right Hon. Mark Carney
Office of the Prime Minister
80 Wellington Street
Ottawa, Ontario
K1A 0A2

Right Honorable Prime Minister:

RE: Resolution Passed by Woolwich Township Council – Bill C-61 First Nations Clean Water Act

This letter is to inform you that the Council of the Township of Woolwich passed the following resolution at their meeting held on September 23, 2025:

WHEREAS in December 2023, the Minister of Indigenous Services introduced house government bill C-61: An Act respecting water, source water, drinking water, wastewater and related infrastructure on First Nation lands also known as the First Nations Clean Water Act; and

WHEREAS in an open letter to Members of Parliament on December 12, 2024, the Assembly of First Nations (AFN) called on all Members of Parliament to prioritize the advancement of Bill C-61, calling it “a step toward addressing the long-standing water issues faced by First Nations”; and

WHEREAS Bill C-61 was not passed into law before Parliament was prorogued on January 6, 2025; and

WHEREAS Minister of the Environment, Conservation and Parks Todd McCarthy has been unclear on Ontario’s position on this legislation, identifying Bill C-61 as a potential piece of legislation that would “undermine competitiveness” and “delay project development” before apologizing for any confusion and clarifying the need to “bring clean drinking water to First Nations communities, while also bringing the kind of regulatory certainty that attracts investment in businesses and communities”; and

WHEREAS Prime Minister Mark Carney and Indigenous Services Minister Mandy Gull-Masty have indicated the Canadian government’s support for introducing legislation like Bill C-61 in the fall of 2025; and

WHEREAS as of September 2025, Indigenous Services Canada data shows that while 93 long-term drinking water advisories have been lifted, since November

2015, 37 long-term drinking water advisories remain active, including in 27 communities in Ontario; and

NOW THEREFORE be it resolved that the Council of the Township of Woolwich:

- 1. Calls on the Government of Canada and the Minister of Indigenous Services to reintroduce legislation to ensure First Nations have the right to clean and safe drinking water in the Fall of 2025 in the same form as Bill C-61;**
- 2. Calls on the Government of Ontario and the Minister of the Environment, Conservation and Parks to support this important Federal legislation; and**
- 3. Directs staff to forward this resolution to the Prime Minister, Minister of Indigenous Services, Premier of Ontario, Minister of the Environment, Conservation and Parks, Assembly of First Nations and all Municipalities in Ontario.**

Should you have any questions, please contact Alex Kirchin, by email at akirchin@woolwich.ca or by phone at 519-669-6005.

Yours truly,



Jeff Smith
Municipal Clerk
Corporate Services
Township of Woolwich

cc. Hon. Mandy Gull-Masty, Minister of Indigenous Services
Hon. Todd J. McCarthy, Minister of Environment, Conservation and Parks
Hon. Doug Ford, Premier of Ontario
Assembly of First Nations
All Municipalities in Ontario



AMANDA FUSCO
Director of Legislated Services & City Clerk
Corporate Services Department
Kitchener City Hall, 2nd Floor
200 King Street West, P.O. Box 1118
Kitchener, ON N2G 4G7
Phone: 519.904.1402 Fax: 519.741.2705
amanda.fusco@kitchener.ca
TTY: 519-741-2385

SENT VIA EMAIL

September 26, 2025

Honourable Doug Ford
Premier of Ontario
Legislative Building
Queen's Park
Toronto ON M7A 1A1

Dear Premier Ford:

This is to advise that City Council, at a meeting held on August 25, 2025, passed the following resolution regarding postage:

"WHEREAS Postage costs have seen significant increases, including 25% in 2025 alone;

WHEREAS paper billing has a further environmental cost in both materials (trees) and transportation;

WHEREAS paper billing is increasingly being displaced by environmentally friendly and cost-efficient e-billing;

WHEREAS the Municipal Act indicates the right to a paper bill, and cost-recovery fees for paper billing for tax, and utility bills are unclear;

THEREFORE BE IT RESOLVED that Kitchener City Council request the Province of Ontario to amend the Municipal Act to permit municipalities the ability to grandfather-out paper billing as the default option, and to permit municipalities to establish fees for paper billing for new accounts that opt for this method of delivery;

THEREFORE BE IT FINALLY BE RESOLVED that a copy of this motion be sent to the Association of Municipalities of Ontario, the Premier of Ontario, the Ministry of Municipal Affairs and housing, all other municipalities within Ontario for their consideration and possible endorsement."

Yours truly,



A. Fusco
Director of Legislated Services & City Clerk

Cc: Hon. Rob Flack, Minister of Municipal Affairs and Housing
Association of Municipalities Ontario (AMO)
Sloane Sweazey, Senior Policy Advisor, City of Kitchener
Ontario Municipalities